

# Telehealth in a Post-Pandemic World



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#### **Presentation road map**

- 1. Policy landscape
- 2. Interviews with leadership
- 3. Recommendations

### Policy landscape



#### Federal policy landscape

#### **National Emergency Declaration**

- Medicare parity with in-person
- Licensing across state lines

#### **Office of Civil Rights**

Expanded list of HIPAA compliant technologies





#### State policy landscape

#### **MassHealth bulletin 289**

- Parity with in-person for all telehealth tech
- Suspension of originating site requirements

#### Gov. Charlie Baker's Executive order

 Extended MassHealth bulletin 289 to all payers





#### **Research Objective**

Evaluate the change policy landscape to inform recommendations for telehealth policy in a post-pandemic world.



Interviews



#### Method

- Semi structured interviews
- Convenience sample
- Leadership in health care organizations in MA
- 22 informants, 18 organizations





#### Method

• 22 informants, 18 organizations







#### **Telehealth use**

• 30-50/month to 45,000/month



• 140 providers moved to telehealth **FCHA** Cambridge Health Alliance





#### **Telehealth use**

#### "to see the provider world pivot so quickly... I just found it remarkable."

- Manager at MassHealth

"It was the biggest change in all-service health care provision in American history."

- Manager at Baystate Health



#### **Telehealth use after the pandemic**

- Depends on policy landscape moving forward
  - Efficiency
  - Effectiveness
  - Reimbursement
- Some services performed better than others



#### **Video Visits**

Expanded list of HIPAA compliant technologies
Increased access and timeliness of care
Redundant for some procedures
Lack of access to internet and technology





#### **Audio-only visits**

Access for patients without stable internet
80% of Mass. League telehealth visits
Private and comfortable for patients
Unsuitable for some procedures





#### **Text-based Messaging**

Increased convenience
Amplified provider reach
Decreased clarity





#### **Remote patient monitoring**

# "People get it conceptually" (C3) Challenging to operationalize





#### **Disparities in access**

Lack of access to internet/technology
Increase disparities in health care
Provided patients with data and technology





#### Billing

# Check-in codes Nurses and pharmacists had difficulty "Hidden work" (workflow, communications)





#### **Originating site requirements**

#### 📩 Temporarily lifted

Extended care to patients who would otherwise find travel challenging





#### Interstate licensing

 Frustration from providers
Payors, providers, policy wonks want to enter interstate licensing compact









#### Recommendations

- 1. Commission and review evidence-based studies on the efficacy of telehealth.
- 2. Foster and continue efforts to move towards value-based payment models.
- 3. Make reimbursement for audio-only telehealth visits a permanent option in addition to video visits when appropriate.
- 4. Allocate resources to overcome disparities in access to telehealth technologies.
- 5. Enter the interstate licensing compact.



#### Recommendations

- 6. End originating site requirements.
- 7. Educate providers about payable codes for covered telehealth services.
- 8. Educate providers about reimbursement codes for pharmacists and nurses.
- 9. Develop HIPAA compliant software services that are compatible with widely used technologies.
- 10. Develop software that facilitates group engagement in care.



## Thank you!







