

Andrew Dreyfus is the Chair of the Massachusetts Health Policy Forum and is the President and CEO of the National Institute for Health Care Management Foundation (NIHCM), a D.C. based nonprofit, nonpartisan organization dedicated to improving health care through evidence and collaboration. NIHCM supports and honors high-impact research supports and honors high-impact research and journalism, translates complex research and health information, and convenes leaders in health care to catalyze innovative ideas.

Andrew served from 2010 to 2022 as President and CEO for Blue Cross Blue Shield of Massachusetts (BCBSMA), a plan with over \$9 billion in revenue and three million members. Under his leadership, BCBSMA was known as an innovator on payment models, quality improvement and mental health. Andrew joined BCBSMA in 2005 as Executive Vice President of Health Care Services, where he led the creation of the Alternative Quality Contract, one of the largest commercial payment reform programs in the nation.

Andrew is an Adjunct Lecturer in health policy and management at Harvard University's T.H. Chan School of Public Health. His writing has appeared in the Boston Globe, The Washington Post, STAT, Politico, and The Hill.



**Audrey Shelto** is a proven leader with 40 years of achievement in improving the delivery of health care and human services in Massachusetts.

Audrey served as interim president of the Blue Cross Blue Shield of Massachusetts Foundation in 2005, helping to shape the foundation's policies and supporting the Roadmap to Coverage initiative that led to Massachusetts' landmark 2006 universal health care law. She joined Blue Cross Blue Shield of Massachusetts in 2007 and focused on medical cost and care management initiatives over the next six years before returning to the Foundation to become its president and CEO in 2013.

Previously, Audrey served as chief operating officer of Neighborhood Health Plan, executive director for the Boston Mayor's Advisory Committee on Health Care, associate commissioner of Massachusetts' Department of Mental Health, and assistant budget director for the Massachusetts Executive Office for Administration and Finance.

Audrey holds a master's degree in management of human services from the Heller School at Brandeis University.



**Anna Maria Siega-Riz, Ph.D., M.S.** is Dean and Professor in the School of Public Health and Health Sciences at the University of Massachusetts Amherst, with appointments in Nutrition and Biostatistics & Epidemiology.

Dr. Anna Maria Siega-Riz's research focuses on the first 1,000 days of life, exploring how diet, nutrition, and lifestyle affect maternal and child health. With over 250 publications, her work spans dietary patterns, chronic disease prevention, food insecurity, and the health impacts of food policy. She leads UMass's *Food as Medicine* initiative, promoting nutrition education and addressing food insecurity through campus and community partnerships.

Nationally, she serves on the National Academies of Sciences, Engineering, and Medicine (NASEM) Food and Nutrition Board, and boards for the International Food Information

Council and the Massachusetts Blue Cross Blue Shield Foundation. She previously chaired NASEM's Dietary Reference Intakes for Energy committee and served on multiple NIH and federal advisory panels, including the 2015 Dietary Guidelines Advisory Committee.

Her honors include the Massachusetts Health Council *Beacons for the Common Good* Award (2025), March of Dimes Agnes Higgins Award, APHA Mary Egan Award, and distinguished alumni awards from UNC-Chapel Hill and UNC-Greensboro. Prior to UMass, she held leadership roles at UNC's Gillings School of Global Public Health and the University of Virginia School of Nursing.



**Kaitlyn Kenney Walsh, PhD** is the Vice President of Policy and Research at the Blue Cross and Blue Shield of Massachusetts Foundation. She leads the development and implementation of a strategic agenda for policy and research work that advances the mission of the Foundation. This includes establishing research portfolios focused on analyzing and improving health care coverage and access, expanding access to behavioral health, and advancing health equity in Massachusetts and translating research into policy recommendations. Prior to joining the Foundation, Kaitlyn was the Director of Policy and Research and Coordinator of National Health Reform for the Health Connector. She holds a Ph.D. in Public and International Affairs and a Master's degree in political science from Northeastern University.



**Tania M. Barber**, MBA, is the President/CEO at Caring Health Center (CHC), the only Federally Funded Health Center (FQHC) in Springfield, MA. Tania has been at CHC for 29 years and was steadily promoted before stepping into her current role in 2013. CHC Employs a staff of more than 300 and provides over 21,000 patients per year with Affordable care, with over 90,000 visits/year.

Under her leadership, CHC has grown from a \$13 million to a \$46 million business that offers services such as primary care, pediatrics, urgent care, behavioral health, wellness, research, WIC, dental services, patient transportation, and an on-site pharmacy, to name a few. Most recently, inspired by her vision, CHC launched the Tania M. Barber Learning Institute, an equity model committed to addressing systemic barriers affecting Black, Indigenous, and people of color (BIPOC), immigrant, and refugee communities, and the commitment to hire from the community to respond to workforce shortages and disparities.

Education: Barber holds a Bachelor of Administration degree in Organization Management from UMASS Amherst and a Master of Business Administration degree in Entrepreneurial Thinking and Innovative Practices from Bay Path University.

Awards: Ms. Barber was awarded the William H. Carney Community Service Award 2014, Urban League Black Women of Excellence Award in 2018, Woman of Excellence award from the Springfield Alumnae chapter Delta Sigma Theta Sorority Inc in 2019, BusinessWest Woman of Impact award in 2020, Massachusetts League of Community Health Centers Outstanding Community Health Center CEO Award in 2020, the Stone Soul Community Service Award in 2021, the Community Service Award through the Brethren Community Foundation in 2022, Richard J. Moriarty Citizen of the Year Award in 2023 and the prestigious Order of William Pynchon Medal in 2023, Westfield State

University's Keeper of the Dream award in 2024, Springfield Symphony Orchestra Fearless Women Award 2025, and Clearer Vision Foundation's Frederick Douglass award in 2025.

Boards: Barber serves on Boards at the Springfield Regional Chamber, Florence Bank, and the Community Care Cooperative (C3). She also serves as a member of the Health Equity Compact (HEC). Barber formally served on the Health New England Board (8 years), Massachusetts League of Community Health Centers (2 years as Treasurer), MassHire Board (7 years), Bay Path University Board of Trustees (6 years), the BeHealthy Partnership ACO Joint Operating (5 years), Springfield Partners for Community Action (4 years), Mission Church of the Living God in Christ (6 years). Barber believes in creating pathways of advancement for her employees and community stakeholders. CHC nurtures educational accomplishment and diversity within the organization's executive, leadership, and healthcare teams.



**Mike Levine** serves as the Health and Human Services Undersecretary for MassHealth, where he led Massachusetts' Medicaid program. MassHealth serves roughly 2 million Massachusetts residents, including half of kids and three-quarters of nursing facility residents. Mike joined MassHealth in 2016 and has led the agency since 2023.



**Dean Sanpei** serves as the Chief Strategy and Administrative Officer for Baystate Health, which is the largest healthcare provider in Western Massachusetts. Each year, Baystate Health handles over 1.8 million patient visits, more than 200,000 emergency visits, and conducts over 37,000 surgeries.

In his role, Dean provides leadership and holds accountability for various areas, including strategy, business development, human resources, legal affairs, information technology, marketing and communications, philanthropy, and government relations.

Prior to joining Baystate Health, Sanpei was the Executive Vice President and Chief Strategy Officer at Centura Health, the largest healthcare network in the Denver metro area, Greater Colorado, Western Kansas, and Utah. Centura operates over 20 hospitals, 13 affiliated hospitals, health-at-home services, urgent care centers, and physician clinics, catering to the healthcare needs of more than half a million people each year. Under his leadership, Centura developed sustainable, forward-thinking strategies to address community needs.

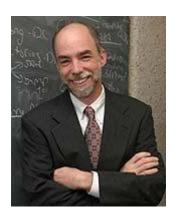
Before his tenure at Centura, he served as the Vice President of Strategy for Intermountain Healthcare. He held progressively responsible roles within the hospital and health system strategy over 17 years at Intermountain, which is an integrated healthcare delivery system with 22 hospitals headquartered in Salt Lake City, Utah. Additionally, Sanpei was an elected Representative in the Utah State Legislature, where he chaired the Executive Appropriations

Committee in the House of Representatives. In this role, he oversaw a \$15.1 billion annual state budget and advanced initiatives to transition Utah Medicaid toward more accountable care and population health initiatives, ensuring the state maintained one of the few AAA credit ratings in the nation.

Sanpei holds a Bachelor of Arts degree from the University of Hawaii and a Master of Public Administration degree from Brigham Young University. He has been consistently recognized for his advocacy on behalf of public employees, individuals with disabilities, technology development, tax reform, and the business community. Sanpei is also active in child advocacy and international volunteer efforts.



Ilana Steinhauer Ms. Steinhauer serves as ED of VIM Berkshires. Along with the standard ED responsibilities, she also acts as director of medical services- coordinating patient care across all medical\_service areas as well as providing acute and chronic care. In 2016 Ilana helped launch- BASIC, Berkshire Alliance and Support of the Immigrant Community, a group who works to ensure Berkshire county is a place the immigrant community can thrive. She is also a Board Member of Southern Berkshire Rural Health Network, Public Health Institute of Western Massachusetts, Rural Recovery Center and Lee Bank. Ilana is the proud recipient of the Robert Wood Johnson Award for Health Equity, Berkshire County Kusik Award, 25 Most Influential People in Berkshire County, and the Latinas 413 impact award. With an undergraduate degree from Wesleyan University and BS and MS degrees in nursing from Simmons College, Ms. Steinhauer began her career as a nurse with The Medical Group/Harvard Vanguard Associates-Beverly, MA, later returning there as a nurse practitioner. Ms. Steinhauer is bi-lingual in Spanish.



Michael Doonan, PhD, is the Executive Director of the Massachusetts Health Policy Forum and Professor and Associate Dean for Academics and Online Learning for The Heller School for Social Policy and Management, Brandeis University. Michael founded the Heller School's Master's in Public Policy (MPP) program and served as Program Director for sixteen years. His Ph.D. from Brandeis is both in Political Science and Health Services Research. His research and publications focus on issues related to access to health care reform, federalism, Medicaid, federal/state relations, public health and the politics and economics of health system change.

He speaks widely on state and national health care reform. He is author of American Federalism in Practice: The Formulation and Implementation of Contemporary Health Policy, published by the Brookings Institute Press in 2013. Michael worked as program specialist for the Centers for Medicare and Medicaid Services (CMS), in the area of Medicaid managed care and state health care reform. He served as a member of President Clinton's Health Care Taskforce working primarily on the Low-Income and Working Families work group, and as a member of the Taskforce Speakers Bureau. Michael also worked as a fellow for the U.S. Senate Finance Committee as they considered national reform in 1994. He began his career as a legislative aide for Senator John Kerry where he worked on health and environmental issues.