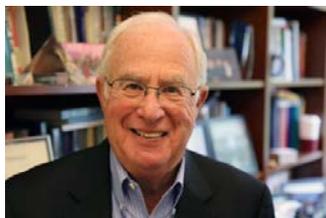


Speaker Biographies



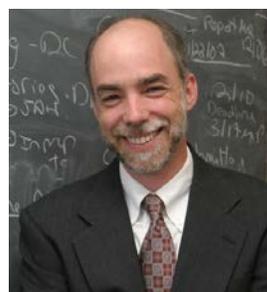
Dr. Stuart Altman, Sol C. Chaikin Professor of National Health Policy at The Heller School for Social Policy and Management,

Brandeis University, is an economist with five decades of experience working closely with issues of federal and state health policy within government, the private sector, and academia.

He has demonstrated leadership in health care through service on numerous government advisory boards on both the federal and state levels, including service as the Deputy Assistant Secretary for Planning and Evaluation/Health at the U.S. Department of Health Education and Welfare (HEW) from 1971 to 1976; as Chairman of the Prospective Payment Assessment Commission (ProPac) from 1984 to 1996; and in 1997 as an appointed member of the National Bipartisan Commission on the Future of Medicare. In total, Dr. Altman acted as advisor to five U.S. presidential administrations. He also served as Chair of the Institute of Medicine's Committee for the Evaluation of the Future of Nursing Campaign for Action in the 2015. In January 2016 Governor Charles Baker re-appointed Dr. Altman to chair the Massachusetts Health Policy Commission as part of the states' attempt to moderate the growth in healthcare spending.

Dr. Altman has also been recognized as a leader in the health care field by Health Affairs and by Modern Healthcare, which named him in 2006 among the 30 most influential people in health policy over the previous 30 years, and which from 2003 to 2011 named him one of the top 100 most powerful people in health care. In 2014 he was awarded the Graham Life Time Achievement Award in Health Services Research by the Association of Health Administration Programs. In 2017 he was the recipient of the Champion of Health and Wellness award by the Massachusetts Health Council and the Robert M. Ball Award for Outstanding Achievements in Social Insurance from the National Academy of Social Insurance, and in October 2018 he was presented with the Gustave O. Lienhard Award from the National Academy of Medicine. He has served on the Board of Directors of several for-profit and not-for-profit companies, and he is a member of The Institute

of Medicine and chairs the Health Industry Forum at Brandeis University. He is a published author of numerous books and journal articles, the most recent, *Beyond Antitrust: Health Care and Health Insurance Market Trends and the Future of Competition* (2017) and *Power, Politics and Universal Health Care: The Inside Story of a Century-Long Battle* (2011). In addition to teaching at Brandeis, Dr. Altman has taught at Brown University and at the Graduate School of Public Policy at the University of California at Berkeley and the University of North Carolina. He served as Dean of the Heller School from 1977 to 1993 and from 2005 to 2008. He also served as interim President of Brandeis University from 1990 to 1991.



Michael Doonan is an associate professor and Director for the Masters of Public Policy Program, Schneider Institute for Health Policy at The Heller School for Social Policy and Management, Brandeis University. He is

the Executive Director of the Massachusetts Health Policy Forum. His Ph.D. from Brandeis is both in Political Science and Health Services Research. His research and publications focus on issues related to access to health care reform, federalism, Medicaid, federal/state relations, public health and the politics and economics of health system change.

He speaks widely on state and national health care reform. He is author of *American Federalism in Practice: The Formulation and Implementation of Contemporary Health Policy*, published by the Brookings Institute Press in 2013. Michael worked as program specialist for the Centers for Medicare and Medicaid Services (CMS), in the area of Medicaid managed care and state health care reform. He served as a member of President Clinton's Health Care Taskforce working primarily on the Low-Income and Working Families work group, and as a member of the Taskforce Speakers Bureau. Michael also worked as a fellow for the U.S. Senate Finance Committee as they considered national reform in 1994. He began his career as a legislative aide for Senator John Kerry where he worked on health and environmental issues.



Stuart M. Butler is a senior fellow in Economic Studies at Brookings. Prior to joining Brookings, Butler spent 35 years at The Heritage Foundation, as Director of the Center for Policy Innovation and earlier as Vice-President for Domestic and Economic Policy Studies. He is also currently an Adjunct

Professor at Georgetown's McCourt School of Public Policy, a board member and Visiting Fellow at the Convergence Center for Policy Resolution, and a board member of Mary's Center, a health clinic serving a range of families in Washington D.C.

Stuart Butler is a member of the editorial board of Health Affairs, is a member of the Board on Health Care Services of the National Academy of Medicine and of the Advisory Group for the Academy's Culture of Health Program. He also serves on advisory councils for the National Coalition for Cancer Survivorship, the Peterson Center on Healthcare, Aspen Family Prosperity Innovation Community, and the March of Dimes. In 2002 he was an Institute of Politics Fellow at Harvard University. In 1990, he served as a member of Housing Secretary Jack Kemp's Advisory Commission on Regulatory Barriers to Affordable Housing.

Most recently, he has played a prominent role in the debate over health care reform and addressing social determinants of health. He has also been working on a wide range of other issues, including the future of higher education, economic mobility, budget process reform and federal entitlement reform.

Stuart Butler was born in Shrewsbury, England and emigrated to the United States in 1975. He was educated at St. Andrews University in Scotland, where he received a Bachelor of Science degree in physics and mathematics in 1968, a Master of Arts degree in economics and history in 1971, and a Ph.D. in American economic history in 1978.



Cindy Mann is a partner at Manatt Health working with an array of clients on federal and state health reform, Medicaid, the Children's Health Insurance Program, and delivery and payment system transformation. Before joining Manatt, Cindy was deputy administrator at CMS and director of the Center for

Medicaid and CHIP Services. Prior to her appointment at CMS, Cindy was a research professor at the Georgetown University Health Policy Institute, where she founded the Center for Children and Families. She also was director of the Family and Children's Health Program group at the Health Care Financing Administration, now CMS. Cindy joined the HCFA from the Center on Budget and Public Policy, where she directed the center's federal and state health policy work.



Pamela Dickson supports the executive vice president (EVP), who has overall responsibility for development and implementation of the Foundation's strategic

mission. The EVP oversees three units: Programmatic Strategy, Research, Evaluation and Learning, and Communications. Ms. Dickson's priority areas include development of program strategy and measures, and revamping of the grants management process. Prior to joining the Foundation, Dickson held several senior positions in New Jersey state government, including assistant commissioner of the New Jersey Department of Health and director of health care reform initiatives.



Melanie Anne Egorin has over 20 years of health policy experience with 15 years in the federal government. Melanie is the Deputy Staff Director for the Health Subcommittee, the Committee on Ways

and Means in the U.S. House of

Representatives. She is the lead staff person for Affordable Care Act policy as well as Medicare Advantage, dual-eligible beneficiaries, end-stage renal disease, women's health, and health tax issues.

Prior to joining Ways and Means, Melanie worked for the U.S. Government Accountability Office (GAO). Before moving to Washington D.C., she worked for the University of California Office of the President and taught at San Francisco State University. Melanie went to Emory University for her undergraduate and master's degree and University of California San Francisco for her Ph.D.



Thomas Barker is a partner at the law firm of Foley Hoag, LLP. He is the co-chair of the firm's health care practice group, and is a member of the firm's management committee. He joined the firm in March, 2009.

Mr. Barker represents clients across the health care spectrum, including providers, payers, innovator pharmaceutical, biotechnology and medical device manufacturers, and employers. He advises clients on Medicare and Medicaid regulatory matters as well as employee benefit issues arising from the enactment of the Patient Protection and Affordable Care Act. Mr. Barker established and is a contributor to the firm's Medicaid blog, available at: www.medicaidandthelaw.com.

Prior to joining the firm, he served in a series of senior-level positions at the Centers for Medicare & Medicaid Services (CMS) and the U.S. Department of Health and Human Services (HHS) during the Administration of President George W. Bush, including serving as general counsel of CMS and counselor to the Secretary of HHS.

He also provides pro-bono legal services on immigration matters, and has developed a specialization in representing individuals who have defected from North Korea.

Mr. Barker is an adjunct professor of health care law at the George Washington University School of Public Health and Health Services and at the Suffolk University School of Law.



Jennifer Bell is the founding partner of Chamber Hill Strategies, a certified women-owned small business and bipartisan lobbying firm. Her practice focuses on developing legislative and regulatory strategies for health care industry leaders. In addition to

advising clients, Jennifer manages the production, marketing, and sales of the firm's external policy subscription PolicyCrush.

Named one of The Hill's "Top Lobbyists," Jennifer has nearly 20 years of experience in advocacy and policy development. She served as majority policy advisor for the Senate Finance Committee for then-Chairman Charles Grassley (R-IA) and worked for the Senate Committee on Health, Education, Labor, and Pensions (HELP) under then-Chairman Jim Jeffords (I-VT). She also advised Sen. John Thune (R-SD), first as a legislative assistant in the House of Representatives and as his Senate campaign policy director. Prior to founding Chamber Hill Strategies, Jennifer led numerous client strategies at two prominent law and lobbying firms and launched her own successful policy and advocacy consulting firm Jennifer Bell + Partners.

In addition to her focus on the health and tax-writing committees, Jennifer works regularly with political appointees and civil servants at the agencies within the Department of Health and Human Services, the Office of Management and Budget, and the Department of Veterans Affairs. She also assists clients with matters before the Congressional Budget Office, the Government Accountability Office, and the Medicare Payment Advisory Commission.

Jennifer is also a guest lecturer at the Estes Park Institute, the premier educational forum for physician and hospital leaders.

A certified speech-language pathologist, Jennifer received an M.S. in Communication Disorders from the University of New Hampshire, and a B.A. in French from Wheaton College.



Paul Ginsburg is the Leonard D. Schaeffer Chair in Health Policy Studies at the Brookings Institution. He is also Professor of Health Policy at the Sol Price School of Public Policy, University of Southern California and serves as Director of Public Policy at the USC Schaeffer Center for Health Policy

and Economics. He directs the USC-Brookings Schaeffer Initiative for Health Policy. From 1995 through the end of 2013 he founded and served as President of the Center for Studying Health System Change (HSC). Initiated with core support from the Robert Wood Johnson Foundation, HSC conducted research to inform policymakers and other audiences about changes in organization, financing and delivery of care and their effects on people. HSC was widely known for the objectivity and technical quality of its research and its success in communicating it to policy makers, industry and the media as well as to the research community. It enjoyed particular respect for its knowledge of developments in communities and health care markets.

Prior to his founding HSC, Ginsburg served as the founding Executive Director of the predecessor to the Medicare Payment Advisory Commission (MedPAC). Widely regarded as highly influential, the Commission developed the Medicare physician payment reform that was enacted by the Congress in 1989. In 2016, Ginsburg was appointed a MedPAC Commissioner. He served as Deputy Assistant Director at the Congressional Budget Office (CBO). Before that, he served on the faculties of Duke and Michigan State Universities. He earned his doctorate in economics from Harvard University.

Ginsburg is a noted speaker and consultant on the changes in the financing and delivery of health care, particularly on the evolution of health care markets. In addition to presentations on the overall direction of change, recent topics have included cost trends and drivers, consumer driven health care, provider payment reform, price transparency, the future of employer-based health insurance, addressing growing provider leverage and competition in health care. As a Senior Adviser to the Bipartisan Policy

Center, he has contributed to reports on reducing federal spending on health care (2010), on a strategy to contain health care costs (2013) and on approaches to provider payment reform in Medicare (2014-2015).

He has been named to Modern Healthcare's "100 Most Influential Persons in Health Care" eight times. He received the first annual HSR Impact Award from AcademyHealth. He is a founding member of the National Academy of Social Insurance, a Public Trustee of the American Academy of Ophthalmology, a member of the Advisory Board of the National Institute for Health Care Management, a member of the Board of Inova Health System's Medicare Accountable Care Organization, served two elected terms on the Board of AcademyHealth, served on CBO's Panel of Health Advisors and serves on Health Affairs' editorial board.



Stacie Dusetzina is a health services researcher focusing on the intersection between health policy, epidemiology, and economics related to prescription drugs. She received her PhD in

Pharmaceutical Science from the University of North Carolina at Chapel Hill (UNC) in 2010 and post-doctoral training at the Department of Health Care Policy at Harvard Medical School in 2012.

Dr. Dusetzina has published over 100 peer-reviewed articles to date contributing to the areas of health services research, drug utilization, and health insurance coverage for and affordability of prescription medicines. Her body of work has led to her participation in the President's Cancer Panel's workshops on Access to Cancer Drugs and her appointment to a National Academies of Sciences, Engineering, and Medicine committee on Ensuring Patient Access to Affordable Drugs.



Dan Mendelson is Founder of Avalere Health. Avalere is a vibrant community of innovative thinkers dedicated to solving the challenges of the healthcare system through data-driven advisory services and business intelligence products. Dan founded the

group in 2000, brought in ABS Capital as a minority investor in 2008, and grew the firm organically as CEO to span a community of 250 staff. In 2015, Dan sold Avalere to Inovalon Holdings (INOV) and continued to lead the firm through the end of 2017. He now serves as an advisor to company.

From 1998 to 2000, Dan served as Associate Director for Health at the Office of Management and Budget in the Clinton White House. He was responsible for the full healthcare portfolio including Medicare, Medicaid, NIH, CDC, and FDA. His work included development of the Medicare pharmaceutical benefit, Presidential initiatives in health information technology and medical error prevention, the electronic disease surveillance system, and federal policies in reimbursement and technology assessment.

Prior to joining OMB, Dan was Senior Vice President of The Lewin Group and Director of the Medical Technology Practice. During his eight-year tenure at Lewin he had a range of responsibilities, including management of a transnational pharmaceutical and medical device consulting practice. Between 1994 and 1996 Dan was also closely involved in the operations of Value Rx, a pharmacy benefit management company (PBM). He also actively assisted both Value Health and Quintiles Transnational in due diligence on acquisitions.

Dan presently serves on the board of Champions Oncology (CSBR) and Centrexion Corporation. He is Executive in Residence at the Fuqua School of Business at Duke University and serves on the Advisory Board of the Duke Margolis Center. He is also Adjunct Professor at Georgetown University McDonough School of Business. Dan is a founding member of Guidon Partners, an investment management group. Dan also serves on advisory boards for Faster Cures and the Alliance for Health Policy. He previously served on the boards of

Coventry Healthcare (sold to Aetna in 2013), PharMerica (PMC), and HMS holdings (HMSY).

Dan has published widely in peer-reviewed and professional journals on health information technology, the costs of disease, hospital costs and operations, physician payment, the economics of managed care, medical malpractice, and a range of other topics. He holds an undergraduate degree in economics and viola performance from Oberlin College (1986), and a Masters in Public Policy from the Kennedy School of Government at Harvard University (1990).



Dr. Feinstein is President and Chief Executive Officer of the Jewish Healthcare Foundation (JHF) and its three supporting organizations, the Pittsburgh Regional Health Initiative (PRHI), Health Careers Futures (HCF), and the Women's Health Activist Movement (WHAMglobal). Together they

perform a unique mix of grantmaking, research, teaching, coaching, and project management.

Under her leadership, JHF and PRHI have become a leading voice in patient safety, healthcare quality, and related workforce issues. When Dr. Feinstein founded PRHI, it was among the nation's first regional multi-stakeholder quality coalitions devoted simultaneously to advancing efficiency, best practices, and safety by applying industrial engineering principles. Dr. Feinstein also founded HCF to assist the region's healthcare industry in attracting, preparing, and retaining employees, and was a leader in the formation of the Network for Regional Healthcare Improvement (NRHI), a national coalition of Regional Health Improvement Collaboratives. Widely regarded as a leader in healthcare quality improvement, Dr. Feinstein frequently presents at national and international conferences. She presented at the 2016 TEDxBeaconStreet event to a global audience.

Dr. Feinstein is a past President of Grantmakers In Health and Grantmakers of Western PA, and co-chair of the Pennsylvania Health Funders Collaborative. She serves on many boards and executive committees, including the Network for Regional

Health Improvement, the United Way, and the Allegheny Conference on Community Development. She serves on the national board of the National Board of Medical Examiners, the Commonwealth of Pennsylvania Health Research Advisory Committee, Boards of Visitors of the University of Pittsburgh's Graduate School of Public Health and the University Center for International Studies, UPMC Presbyterian/Shadyside Board of Directors, and the UPMC system-wide Patient Care Committee.

Dr. Feinstein has served on the faculties of Boston College and Carnegie Mellon University, and taught at the University of Pittsburgh. She is the author of numerous regional and national publications on quality and safety. In 2015, she was named Pittsburgher of the Year by Pittsburgh Magazine. She earned her bachelor's degree in American History at Brown University, her master's in Social Planning at Boston College, and her doctorate at the Heller School for Social Policy and Management at Brandeis University. Dr. Feinstein has Honorary Doctorates from Chatham and Carlow Universities.



Michael L. Millenson is president of Health Quality Advisors, based in the Chicago area, and a nationally recognized expert on making health care better, safer and more patient-centered.

The author of "Demanding Medical Excellence: Doctors and Accountability in the Information Age," he is an adjunct associate professor of medicine at Northwestern University's Feinberg School of Medicine.

Prior to starting his own firm, Millenson was a principal in the health-care practice of a Mercer, a human resources consulting firm. Before that, he was a health-care reporter for the Chicago Tribune, where he was nominated three times for a Pulitzer Prize. He has a BA from Washington University in St. Louis.



Carolyn Clancy, MD, is deputy under secretary for Discovery, Education and Affiliate Networks (10X) at the Veterans Health Administration. Prior to joining the VHA, she served for a decade as director of the Agency for Healthcare Research and

Quality, part of the U.S. Department of Health & Human Services. She has served as member of the National Quality Forum, Board of Directors, as the chair of the AQA Alliance and on the Board of Governors of the Patient-Centered Outcomes Research Institute. A general internist, Dr. Clancy is a graduate of the University of Massachusetts Medical School.



Ken Segel is a co-founding principal of Value Capture and serves as Managing Director of the firm. In this role he provides support to the leaders of healthcare organizations

dedicated to eliminating injuries and improving quality as a means to dramatically raise the clinical and financial performance of the entire institution. Paul O'Neill, former CEO of Alcoa and Treasury Secretary of the US, serves as Value Capture's non-executive chairman. Prior to helping form Value Capture in 2005, Mr. Segel served as the founding director of the Pittsburgh Regional Healthcare Initiative (PRHI). PRHI achieved best-in-nation regional results toward the elimination of several classes of risk for patients, helping provide proof that the principles of operational excellence could work in health care. Before helping to create PRHI, Mr. Segel served for five years as Senior Program Officer at the Jewish Healthcare Foundation of Pittsburgh, where he helped initiate the Foundation's formal public policy program and guided many community health improvement initiatives. Earlier in his career, Mr. Segel served as an aide to the leadership of the U.S. House of Representatives, directed the overnight operations in the 1992 Clinton-Gore presidential campaign "War Room," and served as Policy Director and speechwriter for the Democratic Party. He also taught political organizing and election monitoring in Ukraine and Russia. He holds a BA from Harvard University and an MBA from the University of Pittsburgh.



Matt Salo was named Executive Director of the National Association of Medicaid Directors (NAMD) in February 2011. The association represents all 56 of the nation's state and territorial Medicaid Directors, and provides them with a strong unified voice in national

discussions as well as a locus for technical assistance and best practices.

Matt formerly spent 12 years at the National Governors Association, where he worked on the Governors' health care and human services reform agendas, and spent the 5 years prior to that as a health policy analyst working for the state Medicaid Directors as part of the American Public Human Services Association.

Matt also spent two years as a substitute teacher in the public school system in Alexandria, VA, and holds a BA in Eastern Religious Studies from the University of Virginia.



Kristi Putnam, a native Floridian, moved to Louisville, Kentucky in June 2015. She has 26 years of experience in both the policy and direct services sides of education, early education and child development, child welfare services, public

benefits, child advocacy, communications and legislative coordination, and statewide public policy development and implementation.

Immediately prior to bringing her passion for public policy innovation to the Bluegrass State, from 2012 – 2015 Ms. Putnam served as the Child Welfare Services Manager, Chief of Community-Based Care, and Foster Care Licensing Specialist in Florida's privatized community-based system of foster care and adoption. She joined the Kentucky Cabinet for Health and Family Services (CHFS) in March 2016. After serving with CHFS for 2 years, she was selected

by Governor Bevin in May 2018 to serve as Deputy Secretary, her current role.

Ms. Putnam lives in Middletown, Kentucky with her husband and youngest daughter. In her favorite public service roles, she totes her youngest daughter to band practice with tuba in tow, and visits her older two daughters and their families on the east and west coasts as often as possible.



Marie Zimmerman was recently appointed Assistant Commissioner for Health Care and State Medicaid Director by Commissioner Tony Lourey. Zimmerman will oversee and lead the

major functions Minnesota's Medicaid program, Medical Assistance, and its Basic Health Plan, MinnesotaCare, the program which provide health coverage to 1.2 million Minnesotans. This includes: agency-wide Medicaid policy development and implementation; Centers for Medicare & Medicaid Services (CMS) federal relations; health care program eligibility policy and operations (state-run and county oversight); benefits policy; pharmacy benefit management; health services and dental services advisory committees; managed care contracting, provider rate-setting; purchasing strategies and delivery systems reforms; enrollee and provider customer service; provider enrollment and training; provider claims payment; and benefit recovery and program integrity functions.

Most recently Zimmerman has been working as a Vice President at Hennepin Healthcare, but prior to that she served as Minnesota's State Medicaid Director for 4 years, and several roles at DHS over the past decade that included leading the development and launch of the department's purchasing reform initiatives including direct provider contracting through the Integrated Health Partnership program, managed care organization oversight and purchasing reforms, and integrated managed care products for seniors and people with disabilities. Additionally, Zimmerman served as the Health Care Administration policy director, deputy director of managed care and payment policy division and as the budget and legislative director. Prior to coming to DHS, Zimmerman worked for the Minnesota

Legislature as a fiscal analyst on taxes and health and human services.

Zimmerman has a master's degree in public policy from the University of Minnesota's Humphrey School of Public Affairs, and a bachelor's degree in economics and political science from the University of St. Thomas in St. Paul, Minnesota.



Diane Rowland, Executive Vice President of the Kaiser Family Foundation, is a nationally recognized health policy expert with a distinguished career in public policy and research focusing on health insurance coverage,

access to care, and health financing for low-income, elderly, and disabled populations. She oversees the Foundation's health policy analytic work on Medicaid, Medicare, private health insurance, HIV and global health policy, women's health policy, and disparities. Dr. Rowland is also an Adjunct Professor in the Department of Health Policy and Management at the Bloomberg School of Public Health of the Johns Hopkins University.

An expert on Medicaid policy, from 1991-2016, Dr. Rowland served as Executive Director of the Foundation's Kaiser Commission on Medicaid and the Uninsured, now the Kaiser Program on Medicaid and the Uninsured. From 2009-2015, she served as the inaugural Chair of the congressionally-authorized Medicaid and CHIP Payment and Access Commission (MACPAC) established to advise Congress on issues related to Medicaid and the Children's Health Insurance Program (CHIP).

A noted authority on health policy, Medicare and Medicaid, and health care for poor and disadvantaged populations, Dr. Rowland frequently testifies as an expert witness before the United States Congress on health policy issues. She has also published widely on these subjects and is the editor of several books, including *Financing Home Care* and *The Medicaid Financing Crisis: Balancing Responsibilities, Policies, and Dollars*, and is a co-author of *Medicare Policy: New Directions for Health and Long-Term Care of the Elderly* and *Health Care Cost Containment: Lessons*

from the Past and a Policy Proposal for the Future. Her federal health policy experience includes service on the staff of the Committee on Energy and Commerce in the House of Representatives of the U.S. Congress, as well as senior health policy positions in the Department of Health and Human Services.

Dr. Rowland is an elected member of the National Academy of Medicine (NAM) formerly known as the Institute of Medicine, a founding member of the National Academy for Social Insurance, and Past President and Fellow of the Association for Health Services Research (now Academy Health). She has previously served on the Boards of Grantmakers in Health, the Association for Health Services Research, and Academy Health and as a member of numerous commissions and task forces. She holds a Bachelor's degree from Wellesley College, a Masters in Public Administration from the University of California at Los Angeles and a Doctor of Science in health policy and management from the Bloomberg School of Public Health at the Johns Hopkins University.



Trish Riley, Executive Director of the National Academy for State Health Policy, built that organization as CEO from 1988-2003.

She led Maine's Governor's Office of Health Policy and Finance, and was Federal liaison during the ACA deliberations.

Riley held appointive positions under five Maine governors. She served on the Kaiser Commission on Medicaid and the Uninsured, and was a member of MACPAC, an Institute of Medicine's Subcommittee and served on the Board of the NCQA.



Richard M. Scheffler is a distinguished Professor Emeritus of Health Economics and Public Policy and Professor of the Graduate School at the School of Public Health and the Goldman School of Public Policy at the University of California,

Berkeley. He is also the Director of the Petris Center for Healthcare Markets and Consumer Welfare endowed by the Office of the Attorney General for the State of California in 1999. Dr. Scheffler has been a visiting scholar at the World Bank, the Rockefeller Foundation in Bellagio and has been a Fulbright Scholar at Pontificia Universidad Catolica de Chile in Santiago, Chile, as well as Charles University, Prague, Czech Republic. In 2013 he was awarded the Chair of Excellence Award at the Carlos III University of Madrid. In 2016 he was also awarded the Astor Visiting Fellowship by Oxford University. He is an elected president in 2003 of the International Health Economists Association and is an elected member of the National Academy of Social Insurance.



Hemi Tewarson serves as the director for the National Governors Association Center for Best Practices' Health Division, where she oversees all the Health Division projects which include Medicaid

transformation and coverage, Medicaid data systems, health care delivery and payment system reform, workforce, opioids, and behavioral health and social determinants. Prior to joining NGA, Ms. Tewarson had decades of experience in health care policy in the private and public sectors. She served as senior attorney for the Office of the General Counsel at the U.S. Government Accountability Office and was in private practice as a health policy attorney where her practice included advising states on how to reform their Medicaid programs. Ms. Tewarson holds a J.D. and a master's degree in public health from the George Washington University and a bachelor's degree in psychology from the University of Pennsylvania.



Steven M. Costantino is currently the Director of Health Care Reform for the Delaware Health and Social Services Department. His emphases will be on driving payment and delivery transformation to more value based and integrative care models across multiple payers of services. He is

actively engaged in the development of a health care quality and cost benchmark for the State of Delaware Department of Health and Social Services.

As Commissioner of the Department of Vermont Health Access and Medicaid Director (2015-2017), he provided leadership and strategy for many of Vermont's expansive Health Care Reform initiatives to increase access, improve quality, and contain health care costs for all Vermonters, including the federally funded SIM grant, Vermont Health Care Innovation Project (VHCIP), Vermont's Blueprint for Health and the development of an All Payer Model.

As Secretary of the Executive Office of Health & Human Services (2011-2015), he applied his extensive experience in government and a variety of fields relating to health and human services to improve the quality of life of Rhode Island residents. He was committed to innovative reforms benefiting those relying on the programs and services provided by the EOHHS from infants to senior citizens.

During his tenure at the EOHHS, Secretary Costantino defined and developed the EOHHS as an innovative organization that focused on improving the customer experience while simultaneously increasing transparency and accountability. He created three new offices within the EOHHS that supported this approach: an Office of Partner Engagement, an Office of Program Integrity, and an Office of Policy and Innovation. He leveraged the EOHHS's role as the Single State Medicaid agency to ensure that publicly funded health care services were coordinated across State agencies and were also complementary to efforts in the commercial market.

Under his leadership, the EOHHS was an active and engaged partner with other health care payers in the development of the State's patient-centered medical

home initiative for children and adults and in the expansion of the statewide health information exchange. Rhode Island was one of the first states to implement an integrated system of technology, operations and business functions that supports health care reform under the Affordable Care Act. He implemented the first phase of the Integrated Care Initiative which aimed to improve the integration and coordination of primary, specialty, acute hospital, behavioral and long-term services and supports for seniors and disabled adults. He received a SIM planning grant and model test reward. Additionally, the EOHHS received a \$2 million quality grant that was utilized to enhance its capacity to collect and analyze data and apply that analysis to program improvement.

He was elected to the Rhode Island House of Representatives from 1995 to 2010. He was appointed to the House Committee on Finance in 1999 and rose to the position of Chairman in 2004, retaining that leadership position for seven years. He also was Executive Director of the Drug and Alcohol Treatment Association of RI from 1986 to 1995.



Kacey Wulff is the Deputy Chief of Staff and Senior Policy Advisor to the Lieutenant Governor of Colorado. In this role, she aids the Lieutenant Governor in the strategy and management of the Office of Saving People

Money on Health Care, a newly established office led by the Lieutenant Governor to use administrative and legislative strategies to reduce the cost of health care.

Prior to working for the State of Colorado, Kacey worked in both the public and nonprofit sectors. Kacey ran The Children's Movement of California, the statewide network of "pro-kid" business, education, parent, civil rights, faith, community, and non-profit organizations that builds power to prioritize kids' interests in public policy at the nonprofit Children Now. She served in the Obama administration as the Director of Outreach and Enrollment at the US Department of Health and Human Services. There, she worked to implement the Affordable Care Act and led efforts across policy and external affairs teams to develop and implement strategies to drive enrollment

on healthcare.gov. Kacey also served as a policy advisor and special assistant in the Office of the Assistant Secretary for Preparedness and Response, where she advised on the policy response to natural and man-made public health emergencies.

Kacey publishes, presents, and teaches on the intersection of health disparities, public policy, and community resilience. She obtained an MPH with a focus on health systems and ethics at the Bloomberg School of Public Health, and she also holds a BA in Philosophy and human biology from Stanford University. She has been recognized as a Fellow in Bioethics at the National Institutes of Health and a Fellow at the New Leaders Council.



Tsung-Mei Cheng is Health Policy Research Analyst at the Woodrow Wilson School of Public and International Affairs, Princeton University, USA. Cheng's current research focuses on cross-national comparisons of health systems in the U.S., Europe and East Asia; health reforms in the

U.S., China and Taiwan; health technology assessment and comparative effectiveness research; health care quality, financing, payment reform, including evidence based clinical guidelines and clinical pathways, and pay for performance (P4P) in East Asian health systems. She is cofounder of the Princeton Conference, an annual national conference on health policy that brings together government, the private sector, and the research community on issues affecting health care and health policy in the United States.

She is an adviser to the China National Health Development Research Center (CNHDRC), the official Chinese government think tank for health policy under China's National Health and Family Planning Commission (formerly The Ministry of Health). Cheng also serves as a special advisor to the Center for the Study of Major Policies (CSMP) of Tsinghua University, China. The Center focuses on translating research into policy and policy recommendations on major issues for high level Chinese government.

Cheng is a member of the editorial board of Health Affairs. Cheng is also a member of the Emerging Market Symposium (EMS) Steering Committee; an Oxford University based initiative that addresses pressing sectoral issues facing emerging market countries.

Cheng served as an advisor to the National Institute for Health and Care Excellence International (NICE International) of the United Kingdom, which advised governments and agencies overseas on capacity building for evidence base to inform national health policy as well as knowledge transfer among decision-makers across national borders. Cheng also served as an adviser to the Strategic Review Board of the Science and Technology Advisory Group (STAG), which advises the Office of the Premier of Taiwan on policies relating to the development of science and technology including health care in Taiwan.

Cheng served on the International Advisory Board of the Elsevier On-line Encyclopedia of Health Economics, the on-line publication by the publisher of medical and scientific literature (The Lancet, Cell, Gray's Anatomy, ScienceDirect, etc.) designed to meet the needs of the rapidly changing and growing field of health economics which calls for timely "authoritative articles on key concepts, issues, theory and methods" in health economics. She also served on the Technical Advisory Committee of the Global Task Force on Expanded Access to Cancer Care and Control (GTF.CCC), an initiative convened by the Harvard Global Equity Initiative, the Harvard Medical School, the Harvard School of Public Health and the Dana Farber Cancer Institute to combat cancer in developing countries. Cheng was a member of the International Advisory Group of AcademyHealth, the U.S. based professional association of health services researchers.



David A. Asch is Executive Director of the Penn Medicine Center for Health Care Innovation. That program aims to bring the best in thought and experimentation to rapidly advance Penn Medicine's ability to deliver care to its patients. He is the John Morgan Professor

at the Perelman School of Medicine and Professor of Health Care Management and Professor of Operations, Information and Decisions at the Wharton School.

Dr. Asch's research aims to understand and improve how physicians and patients make medical choices in clinical, financial, and ethically charged settings, including the adoption of new pharmaceuticals or medical technologies, the purchase of insurance, and personal health behaviors. His research combines elements of economic analysis with psychological theory and marketing in the field now called behavioral economics. He is the author of more than 350 published papers.

He teaches health policy at the Wharton School and he practices internal medicine at the Philadelphia Veterans Affairs Medical Center, where he created and from 2001 to 2012 directed the Center for Health Equity Research and Promotion—the Department of Veterans Affairs' national center to support vulnerable populations and reduce racial disparities. He created and from 2001 to 2014 directed the RWJF Health & Society Scholars Program at the University of Pennsylvania. From 1998 to 2012 he was Executive Director of the Leonard Davis Institute of Health Economics.

He has received best paper of the year awards from the Society for Medical Decision Making (1997), the American Risk and Insurance Association (2000), the Society of General Internal Medicine (2010), the British Medical Journal (2010), the American Journal of Public Health (2013) and AcademyHealth (2016). Dr. Asch received the Alice Hersh New Investigator Award from AcademyHealth (1997), the Outstanding Investigator Award from the American Federation for Medical Research (1999), the Research Mentorship Award from the Society of General Internal Medicine (2004), the VA Under Secretary's Award for Outstanding Achievement in Health Services Research (2008), the Alpha Omega Alpha Robert J. Glaser Distinguished Teacher Award from the Association of American Medical Colleges (2009), the John M. Eisenberg National Award for Career Achievement in Research from the Society of General Internal Medicine (2010), the Robert Wood Johnson Foundation David E. Rogers Award from the Association of American Medical Colleges for "major contributions to improving the health and health care

of the American people" (2018) and the Distinguished Investigator Award from the Association for Clinical and Translational Science (2019). He is an elected member of the Association of American Physicians and the National Academy of Medicine.

Dr. Asch received his bachelor's degree from Harvard University, his MD from Weill-Cornell Medical College, and his MBA in Health Care Management and Decision Sciences from the Wharton School. He was a resident in Internal Medicine and a Robert Wood Johnson Foundation Clinical Scholar at the University of Pennsylvania.



Robert Mechanic, M.B.A., is the Executive Director of the Institute for Accountable Care where he leads its research agenda, data strategy and educational programs. He is also Senior Fellow at the Heller School of Social Policy and Management at Brandeis University where he directs the Health

Industry Forum. His research focuses on health care payment systems and the adaptation of organizations to new payment models and he is known for his expertise in bundled payment. Mr. Mechanic was previously Senior Vice President with the Massachusetts Hospital Association and Vice President with the Lewin Group, a Washington D.C.-based health care consulting firm. Mr. Mechanic's work has been published in *The New England Journal of Medicine*, *JAMA* and *Health Affairs*. He is a trustee of Atrius Health, an 800-physician multispecialty group practice and Next Generation ACO. Mr. Mechanic earned an MBA in finance from The Wharton School.



Bruce E. Landon, MD, MBA, MSc, is a professor of health care policy at Harvard Medical School and a professor of medicine at the Beth Israel Deaconess Medical Center. He practices internal medicine at BIDMC. Dr. Landon studies tools that help translate macro-level

policies and incentives into treatment strategies that lead to better care at lower cost, namely strategies to promote integrated care, payment incentives at both the organization and physician level, and approaches to quality management and improvement. Dr. Landon graduated summa cum laude from the Wharton School at the University of Pennsylvania with a major in finance. He received his MD degree from the University of Pennsylvania School of Medicine, and an MBA with a concentration in health care management from the Wharton School. He also received an MSc in health policy and management from the Harvard School of Public Health. He is a fellow of the American College of Physicians and is an elected member of the American Society of Clinical Investigation and the Association of American Physicians.



Dr. Katherine Schneider is currently the Chief Executive Officer of the Delaware Valley Accountable Care Organization (DVACO), a multipayer ACO composed of 16 hospitals and 2000 physicians serving approximately 300,000 lives in the Greater Philadelphia region. DVACO is a joint

venture of Jefferson Health and Main Line Health System.

Her career has spanned the intersection of population/community health, value-based care transformation, primary care, and health information technology as an enabler of better health, better care, and smarter spending. In various roles at Middlesex Health System (CT) from 1996-2008 she led a major community-wide HRSA-funded Community Access Program initiative to improve care for the un- and under-insured, as well as one of ten national sites for the CMS Physician Group Practice Demonstration Project (the precursor to the Medicare Shared Savings Program). As Senior Vice President for Health Engagement at Malcolm Baldrige award-winning AtlantiCare (NJ) from 2008-2012, she integrated infrastructure from the system's health plan joint venture with Horizon Blue Cross Blue Shield of NJ, community health status improvement investments, and employee health benefits in order to drive population health outcomes, including the

ultimate formation of an Accountable Care Organization. From 2012-2014 as Executive Vice President and Chief Medical Officer for Medecision, a population health management technology platform, she worked with dozens of health plan and risk-bearing provider clients across the country to enable engagement of beneficiaries/members/patients as well as providers.

Having earned her M.D. and M.Phil. in Epidemiology from Columbia University in NYC, Dr. Schneider is also a board certified Family Physician and is subspecialty boarded in Clinical Informatics. She has served on numerous national boards and advisory committees since medical school, including the AMA Council on Scientific Affairs (1992-93), National Physician Leadership Council of VHA, Inc. (2000-07), the National Advisory Council of the Agency for Healthcare Research and Quality (2010-12), and currently the KLAS Advisory Board, and NCOA Population Health Advisory Committee. She was also recently elected as Chairman of the Board (2018-20) of the National Association of ACOs (NAACOs). She was named by Health Data Management as one of the most influential women in Health Information Technology in 2016 and by Modern Healthcare as one of "Ten Women Leaders to Watch" in 2017.



JP Sharp, JD, MPH, is the Director of Healthcare Strategy and Transformation at Blue Cross and Blue Shield of North Carolina where he leads the design of new payment models and strategic healthcare initiatives to transform care delivery. JP previously worked at the CMS Innovation Center, where he led the development of the Next Generation ACO Model, the Quality Payment Program under MACRA, and strategic planning in the Office of the Director.

JP received his JD from the University of Michigan Law School, MPH from the University Of Michigan School Of Public Health, and his AB in psychology from Harvard University.



Glenn D. Steele JR., MD, PhD serves as Chairman of GSteele Health Solutions, an independently operated venture launched to help healthcare organizations create value and improve quality. He is the former Chairman of xG Health Solutions (2013 to 2018) and former President and Chief

Executive Officer of Geisinger Health System (2001 to 2015).

Additionally, Dr. Steele serves as Vice Chair of Health Transformation Alliance (HTA). HTA is founded by >50 of America's most successful corporations with a common goal to improve health care outcomes for their 6.5-7 million sponsored lives.

Prior to joining Geisinger Health System, Dr. Steele served as Dean of the Biological Sciences Division and the Pritzker School of Medicine and Vice President for Medical Affairs at the University of Chicago, as well as the Richard T. Crane Professor in the Department of Surgery. Prior to that, he was the William V. McDermott Professor of Surgery at Harvard Medical School, President and Chief Executive Officer of Deaconess Professional Practice Group, and Chairman of the Department of Surgery at New England Deaconess Hospital.

Dr. Steele received his bachelor's degree in history and literature from Harvard College and his medical degree from New York University School of Medicine. He completed his internship and residency in surgery at the University of Colorado, where he was also a fellow of the American Cancer Society. He earned his Ph.D. in microbiology at Lund University in Sweden.



Elizabeth Fowler is currently Vice President for Global Health Policy at Johnson & Johnson where she is focused on delivery system and payment reform in the U.S. and health care systems reform in emerging markets. Prior to joining Johnson &

Johnson, Liz was special assistant to President Obama on healthcare and economic policy at the National Economic Council. In 2009-2010, she was

Chief Health Counsel to Senate Finance Committee Chair, Senator Max Baucus (D-MT), where she played a critical role in developing the Senate version of the Affordable Care Act. She also played a key role drafting the 2003 Medicare Prescription Drug, Improvement and Modernization Act (MMA). Liz has 25 years of experience in health policy and health services research. She currently serves on the Board of Directors for the National Health Council, the National Quality Forum and the Elizabeth Glaser Pediatric AIDS Foundation. She has a bachelor's degree from the University of Pennsylvania, a Ph.D. from the Johns Hopkins School of Public Health, where her research focused on risk adjustment, and a law degree (J.D.) from the University of Minnesota. She is admitted to the bar in Maryland, the District of Columbia, and the U.S. Supreme Court. Liz is a Fellow of the inaugural class of the Health Innovators Fellowship and a member of the Aspen Global Leadership Network.



John Michael O'Brien is Senior Advisor to the Secretary for Drug Pricing Reform. Dr. O'Brien joined HHS from CareFirst BlueCross BlueShield, where he served as Vice President of Public Policy. He has also worked at the Centers for Medicare and

Medicaid Services, the Notre Dame of Maryland University College of Pharmacy, and pharmacy and pharmaceutical organizations. John has a master's degree in public health from the Johns Hopkins Bloomberg School of Public Health, a doctor of pharmacy degree from Nova Southeastern University, and studied pharmacy and public policy at the University of Florida.



Adam J. Fein, Ph.D., is the CEO of Drug Channels Institute, a leading management educator for and about the pharmaceutical industry.

Dr. Fein is one of the country's foremost experts on pharmaceutical economics and the drug distribution system. He has published hundreds of academic and industry articles, and is regularly quoted in such national

publications as The Wall Street Journal, The New York Times, The Washington Post, Forbes, and many others.

Most people know him from his popular and influential Drug Channels website (DrugChannels.net). It's the go-to source for definitive and comprehensive industry analysis, delivered with a witty edge. Drug Channels is the only place where you'll find a serious discussion of PBMs, drug pricing, and pharmacy economics explained for you with humor and a healthy dose of pop culture—anything from Star Trek to SpongeBob SquarePants.

Dr. Fein earned his doctoral degree from the Wharton School of Business at the University of Pennsylvania and a B.A., summa cum laude, from Brandeis University. He lives in Philadelphia with his wife and their two children.



Avik Roy is the President of the Foundation for Research on Equal Opportunity (FREOPP.org), a non-partisan, non-profit think tank that conducts

original research on expanding opportunity to those who least have it. Roy's work has been praised widely on both the right and the left. National Review has called him one of the nation's "sharpest policy minds," while the New York Times' Paul Krugman described him as man of "personal and moral courage."

Roy also serves as the Policy Editor at Forbes, where he writes on politics and policy, and manages The Apothecary, the influential Forbes blog on health care policy and entitlement reform. Hugh Hewitt has called Roy "the most influential conservative analyst on health care." NBC's Chuck Todd, on Meet the Press, said Roy was one "of the most thoughtful guys [who has] been debating" health care reform. MSNBC's Chris Hayes calls The Apothecary "one of the best takes from conservatives on that set of issues." Ezra Klein, editor-in-chief of Vox.com, called The Apothecary one of the few "blogs I disagree with [that] I check daily."

Roy is the author of How Medicaid Fails the Poor, published by Encounter Books in 2013; Transcending Obamacare: A Patient-Centered Plan for Near-

Universal Coverage and Permanent Fiscal Solvency, a second edition of which was published in 2016 by FREOPP; The Competition Prescription: A Market-Based Plan for Making Innovative Medicines Affordable, published by FREOPP in 2017; and Improving Hospital Competition: A Key to Affordable Health Care, published by FREOPP in 2019. He serves on the advisory board of the National Institute for Health Care Management, is a Senior Advisor to the Bipartisan Policy Center, and co-chaired the Fixing Veterans Health Care Policy Taskforce.

Roy's writing has also appeared in The Wall Street Journal, The New York Times, The Washington Post, USA Today, The Atlantic, National Review, The Weekly Standard, and National Affairs, among other publications.

He is a frequent guest on television news programs, including appearances on Fox News, Fox Business, CNN, NBC, MSNBC, CNBC, Bloomberg, CBS, PBS, and HBO.

From 2011 to 2016, Roy served as a Senior Fellow at the Manhattan Institute for Policy Research. Previously, he served as an analyst and portfolio manager at Bain Capital, J.P. Morgan, and other firms.

He was born and raised near Detroit, Michigan, and graduated from high school in San Antonio, Texas. USA Today named him to its All-USA High School Academic First Team, honoring the top 20 high school seniors in the country. Roy was educated at the Massachusetts Institute of Technology, where he studied molecular biology, and the Yale University School of Medicine.



Mark Miller leads Arnold Ventures' work to lower the cost and improve the value of health care. He joins the team with more than 30 years of experience developing and implementing health policy, including prior positions as the executive director of Medicare Payment Advisory Commission; assistant director of Health and Human Resources at the Congressional Budget Office; deputy director of health plans at the Centers for Medicare and

Medicaid Services; health financing branch chief at the Office of Management and Budget; and senior research associate at the Urban Institute.

Mark has extensive experience identifying emerging health care issues, developing policy solutions, working with policymakers, and engaging diverse stakeholders. Over the course of his career, he has been directly involved in the development of major health legislation such as the Balanced Budget Act; the Medicare Prescription Drug, Improvement, and Modernization Act; and the Affordable Care Act.

Mark holds a Ph.D. in public policy analysis from the State University of New York at Binghamton and an M.A. and B.A. in political science from Old Dominion University.



Michael Botticelli is the Executive Director of the Grayken Center for Addiction at Boston Medical Center and a former Distinguished Policy Scholar at the Johns Hopkins Bloomberg School of Public Health.

Prior to this, Michael was the Director of National Drug Control Policy for the Obama Administration. He joined the White House Office of National Drug Control Policy (ONDCP) as Deputy Director in November 2012 and later served as Acting Director.

Mr. Botticelli has more than two decades of experience supporting Americans affected by substance use disorders. Prior to joining ONDCP, he served as Director of the Bureau of Substance Abuse Services at the Massachusetts Department of Public Health, where he successfully expanded innovative and nationally recognized prevention, intervention, treatment, and recovery services for the Commonwealth of Massachusetts. He also forged strong partnerships with local, state, and federal law enforcement agencies; state and local health and human service agencies; and stakeholder groups to guide and implement evidence-based programs.

Mr. Botticelli holds a Bachelor of Arts degree from Siena College and a Master of Education degree from St. Lawrence University. He is also in long-term

recovery from a substance use disorder, celebrating more than 30 years of recovery.



Dr. Patrice Harris, a psychiatrist from Atlanta, is president-elect of the American Medical Association (AMA).

Active in organized medicine her entire career, Dr. Harris has held many leadership positions at both the national and state level.

She has served on the AMA's Board of Trustees since 2011, including a term as chair from 2016 – 2017. She previously served as chair of the AMA's Council on Legislation, and on the boards of the American Psychiatric Association and the Georgia Psychiatric Physicians Association.

As past director of Health Services for Fulton County, Georgia, which includes Atlanta, Dr. Harris oversaw all county health-related programs and functions, and spearheaded the county's efforts to integrate public health, behavioral health and primary care services.

Governing themes in Dr. Harris' professional life are a passion to improve the lives of children and service to others, and she has worked for children both clinically and in the advocacy arena.

A key priority for Dr. Harris is developing solutions to end the nation's opioid epidemic. Since 2014, she has chaired the AMA's Opioid Task Force, which brings together specialty and state medical societies and other health care associations to move swiftly to implement best practices to combat the opioid epidemic and save lives.



Van Ingram is the Executive Director for the Kentucky Office of Drug Control Policy. Van joined ODCP in November 2004, shortly after it was created with the mission of coordinating Kentucky's substance abuse efforts in enforcement, treatment

and prevention/education.

Van served with the Maysville Kentucky Police Department for more than 23 years, the last six as Chief of Police. He is a former President of the Kentucky Association of Chiefs of Police, and was

named "Kentucky Chief of the Year" in 2001. He is a former recipient of the Governor's Award for Outstanding Contribution to Law Enforcement, as well as the Melvin Shein Award for distinguished service to Kentucky law enforcement.

Van is a certified law enforcement instructor and has trained officers across the state on a variety of topics, including community oriented policing, case management, and "Kentucky Substance Abuse Issues" for Chiefs, Sheriff's and command staff. He is a frequent speaker on a variety of substance abuse issues both in Kentucky and nationally.



Nan Whaley is proud to choose Dayton as her home. Originally from Indiana, Nan attended the University of Dayton where she graduated in 1998 and soon settled in the Five Oaks neighborhood where she and her husband Sam reside today.

Her career is distinguished by her commitment to public service, civic involvement and interest in local government. First elected to the Dayton City Commission in 2005, Nan was the youngest woman ever chosen for a commission seat. She was proud to be elected as Dayton's mayor in 2013 by a double-digit majority. As mayor, she has focused on the areas of community development, manufacturing, and women and children.

Nan is a national leader among her peers serving on the Board of Trustees for the US Conference of Mayors as well as the Chair of the International Committee for the conference. She serves as a Vice Chair for the National League of Cities, Council on Youth, Education and Families. Nan is also a founding board member for the Ohio's Mayor Alliance, a bipartisan coalition of Ohio's 30 largest cities.

Nan has been committed to the political process in local, state and national elections. While in college, she served as Ohio Chair of the College Democrats. She currently serves as the Vice Chair of the National Conference of Democratic Mayors. Additionally, she is a four time delegate to the Democratic National Convention.