# Repairing, Replacing, or Resuscitating the ACA Insurance Market: Why Do It?

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## **Republicans' Health Policy Film Festival**

- "Gone in 60 Seconds"
- "It's Complicated"
- "Weekend at Bernie's"
- "Night of the Living Dead" + "Vampire Diaries"
- "It's Alive"

## **Step Therapy for Individual Market**













## Health Policy: Past Lives Regressions

- Secure more predictable streams of payment
- Capture growing share of economy
- Expand third-party payment (other people's money)
- Hide, distort, and suppress real prices
- Blame everyone else, sequentially
- Take and threaten hostages, as needed
- Add, don't subtract, layers of intervention
- Keep incumbents in business
- Limit market entry and disruptive competition
- Hybrid: profit-side capitalism, loss-side socialism
- Invent new names for old policies





- Reconciliation
- Fixed dollar, age-adjusted tax credits
- Cost sharing
- Market discipline

## Mining for Cost Savings





# **Risk Pooling**





#### State Delegation & Innovation: Evolution, not Revolution





# Rumbling & Stumbling

- Consequentialist critiques
- Only policy outlines w/o consensus
- Path dependence
- Opposition vs. governing; theory vs. practice
- Insufficient upsides
- No unifying, overriding theme(s)



## Rumbling & Stumbling

- Losing control of the narrative
- You play as you practice
- Warring minorities
- Procedural & timing constraints
- Confronting embedded expectations & interests
- Loss aversion

## **Brezhnev Doctrine of Health Entitlements?**



## **CONTAINMENT?**











"Our organizing principle, bottom line, and primary incentive is money. The question is, how can we articulate that in a way which makes it sound as if we're here to serve the public?"

### Misreads: Hits vs. Errors

- Subsidies
- Regulation/mandates
- Taxes
- Medicaid
- Transition

# Moving Beyond A Case of Bipolar Disorders

Halt, you can't do it any different way

• Please, just make it all go away

## Was It the Green One? Or the Black One?





## Individual Market Hyperbolic Mythology



#### House Rebounds in Overtime

- Reversing the blame game
- Waivers for wavering members
- Desperation, ambiguity, expediency
- Beating the shot clock
- Survive and advance

#### Senate's Case of First Impression

- Medicaid
- Income & age adjustments to subsidies
- Rearranging tax & spending balance
- Working the ref
- Even tighter margins
- Conference vs. take it or leave it

## Looking into Mirror Images

- Choosing <u>who</u> gets to avoid real prices
- Cost sharing is good, but bad
- The adversity of selection
- Individual mandate is <u>too weak</u>
- Cost reduction through <u>lower payments</u>
- Single-payer mania
- <u>Time inconsistences</u>
- The contagions of Baumol's disease
- Insurance myopia

Scaling Down Ambitions: More Modest, but Real Changes Ahead in Direction & Emphasis

- Tilt toward more private, less public
- Lighten the load (regulation, mandates)
- Rearrange/retarget subsidies, winners & losers
- Relocate levels of decision making, with accountability
- Move on to more important issues

#### Ahead?

- Remarkable redirection
- Autoimmune rejection of transplant
- Resignation, implicit ratification
- More barnacles on the hull



#### If You Want Better Answers, Ask Better Questions

- Who gets to make the **initial** key decisions in health care?
- What do we want health care system to do, & how do we measure its performance?
- How do rebalanced health spending commitments match resources available along with competing needs and preferences?
- Can we ensure adequate <u>floors</u> without imposing low <u>ceilings</u>?
- How far, and how, should we aim at near-universal coverage?

#### If You Want Better Answers, Ask Better Questions

- How will initial pace and complexity of transition not kill you first?
- What's the better balance between customization and standardization in health care?
- How do we produce <u>healthier and wealthier self-</u> supporting individuals and families through <u>better</u> means and tools?
- Averaging costs doesn't reduce them. How can we improve health care to produce better outcomes at lower all-in costs?

