

## Speaker Biographies

**Stuart Altman, Ph.D.**  
**Sol C. Chaikin Professor of National Health Policy**  
**Brandeis University**

Dr. Stuart Altman, Sol C. Chaikin Professor of National Health Policy at The Heller School for Social Policy and Management, Brandeis University, is an economist with approximately five decades of experience working closely with issues of federal and state health policy within government, the private sector, and academia. He has demonstrated leadership in health care through service on numerous government advisory boards on both the federal and state levels, including service as the Deputy Assistant Secretary for Planning and Evaluation/Health at the U.S. Department of Health Education and Welfare (HEW) from 1971 to 1976; as Chairman of the Prospective Payment Assessment Commission (ProPac) from 1984 to 1996; and in 1997 as an appointed member of the National Bipartisan Commission on the Future of Medicare. In total, Dr. Altman acted as advisor to five U.S. presidential administrations. In November 2012, Governor Deval Patrick appointed Dr. Altman to chair the board of the Health Policy Commission as part of Massachusetts' implementation of a health care cost containment law passed earlier that year.

Dr. Altman has also been recognized as a leader in the health care field by *Health Affairs* and by *Modern Healthcare*, which named him in 2006 among the 30 most influential people in health policy over the previous 30 years, and which from 2003 to 2011 named him one of the top 100 most powerful people in health care. He has served on the Board of Directors of several for-profit and not-for-profit companies, and he is a member of The Institute of Medicine and chairs the Health Industry Forum at Brandeis University. He is a published author of numerous books and journal articles, the most recent, *Power, Politics and Universal Health Care: The Inside Story of a Century-Long Battle* (2011). In addition to teaching at Brandeis, Dr. Altman has taught at Brown University and at the Graduate School of Public Policy at the University of California at Berkeley. He served as Dean of the Heller School from 1977 to 1993 and from 2005 to 2008. He also served as interim President of Brandeis University from 1990 to 1991.

**Robert Reischauer, Ph.D.**  
**Distinguished Fellow and President Emeritus**  
**The Urban Institute**

Robert D. Reischauer, Ph.D. is a Distinguished Institute Fellow and President Emeritus of the Urban Institute, a nonprofit, non-partisan policy research and education organization that he was the president of from 2000 to 2012. Between 1989 and 1995, he served as the director of the Congressional Budget Office (CBO). He also served as CBO's deputy director, assistant director for Health, Retirement and Long-Term Analysis and executive assistant to the director between 1975 and 1981.

Reischauer has been a senior fellow (1986-89 and 1995-2000) and Research Associate (1970-75) in the Economic Studies Program of the Brookings Institution and the senior vice president of the Urban Institute (1981-86).

Reischauer, who holds an A.B. from Harvard and a Masters in International Affairs and a Ph.D. in economics from Columbia University, is one of two public trustees of the Social Security and Medicare Trust Funds. He is a founding Member of the Academy of Social Insurance and a member of the American Academy of Arts and Science, the Institute of Medicine, the National Academy of Public Administration and CBO's Panel of Health Advisers. He was a member of the Medicare Payment Advisory Commission (MedPAC) from 2000-09 serving as its vice chair from 2001-08. He chaired the National Academy of Social Insurance's project, "Restructuring Medicare for the Long Term" from 1995 to 2004. Reischauer, who serves on the boards of several nonprofit organizations, is the Senior Fellow of the Harvard Corporation.

**David Cutler, Ph.D.**  
**Otto Eckstein Professor of Applied Economics**  
**Harvard University**

David Cutler has developed an impressive record of achievement in both academia and the public sector. He served as Assistant Professor of Economics from 1991 to 1995, was named John L. Loeb Associate Professor of Social Sciences in 1995, and received tenure in 1997. He is currently the Otto Eckstein Professor of Applied Economics in the Department of Economics and holds secondary appointments at the Kennedy School of Government and the School of Public Health. Professor Cutler was associate dean of the Faculty of Arts and Sciences for Social Sciences from 2003-2008

Honored for his scholarly work and singled out for outstanding mentorship of graduate students, Professor Cutler's work in health economics and public economics has earned him significant academic and public acclaim. Professor Cutler served on the Council of Economic Advisers and the National Economic Council during the Clinton Administration and has advised the Presidential campaigns of Bill Bradley, John Kerry, and Barack Obama as well as being Senior Health Care Advisor for the Obama Presidential Campaign. Among other affiliations, Professor Cutler has held positions with the National Institutes of Health and the National Academy of Sciences. Currently, Professor Cutler is a Research Associate at the National Bureau of Economic Research, a member of the Institute of Medicine, and a Fellow of the Employee Benefit Research Institute. He advises many companies and groups on health care

Professor Cutler was a key advisor in the formulation of the recent cost control legislation in Massachusetts, and is one of

the members of the Health Policy Commission created to help reduce medical spending in that state. Professor Cutler is author of two books, several chapters in edited books, and many of published papers on the topics of health care and other public policy topics. Author of *Your Money Or Your Life: Strong Medicine for America's Health Care System*, published by Oxford University Press, this book, and Professor Cutler's ideas, were the subject of a feature article in the *New York Times Magazine*, *The Quality Cure*, by Roger Lowenstein. Cutler was recently named one of the 30 people who could have a powerful impact on healthcare by *Modern Healthcare* magazine and one of the 50 most influential men aged 45 and younger by *Details* magazine. Professor Cutler received an AB from Harvard University (1987) and a PhD in Economics from MIT (1991).

**C. Eugene Steuerle, Ph.D.**  
**Institute Fellow and Richard B. Fisher Chair**  
**Urban Institute**

Eugene Steuerle serves in the Richard B. Fisher Chair at the Urban Institute. Among his previous positions, he has served Deputy Assistant Secretary of the Treasury for Tax Analysis, President of the National Tax Association, chair of the 1999 Technical Panel advising Social Security on its methods and assumptions, and Vice-President of the Peter G. Peterson Foundation. He is a co-founder of the Urban-Brookings Tax Policy Center, the Urban Institute Center on Nonprofits and Philanthropy, and ACT for Alexandria, a community foundation. From 1984 to 1986, he worked as the original organizer and economic coordinator of the Treasury Department's tax reform effort leading to the Tax Reform Act of 1986. Among many books are *Contemporary U.S. Tax Policy* (2<sup>nd</sup> edition).

Dr. Steuerle has served as an advisor to President Obama's debt commission and a member of the Peterson-Pew Commission on Budget Reform. He has also served on the National Committee on Vital and Health Statistics and has published many articles on the financing of health care, the use of mandates, and the design, administration, and economic effect of health insurance subsidies. He has testified many times before Congress and served as "faculty" at health reform retreats of by both the Senate Finance Committee and the House Ways and Means Committee.

**Joseph Antos, Ph.D.**  
**Wilson H. Taylor Scholar in Health Care and**  
**Retirement Policy**  
**American Enterprise Institute**

Joseph Antos is the Wilson H. Taylor Scholar in Health Care and Retirement Policy at the American Enterprise Institute, a nonpartisan public policy organization based in Washington, DC. He is also a member of the Panel of Health Advisers for the Congressional Budget Office. He recently completed two terms as a commissioner of the Maryland Health Services Cost Review Commission, which regulates payment rates and oversees the financial performance of all hospitals in the state. His research focuses on the economics of health policy,

including Medicare and broader health system reform, health care financing and the budget, health insurance regulation, and the uninsured.

Prior to joining AEI, Mr. Antos was Assistant Director for Health and Human Resources at the Congressional Budget Office from 1995 to 2001. He held several senior management positions in the Healthcare Financing Administration (now called the Centers for Medicare and Medicaid Services), including Director of the Office of Research and Demonstrations from 1987 to 1993. He also was Principal Deputy Assistant Secretary for Management and Budget and Deputy Chief of Staff for the U.S. Department of Health and Human Services in 1986 and 1987. He also held senior positions in the Office of Management and Budget and the President's Council of Economic Advisers, from 1983 to 1986. Antos has a Ph.D. in economics from the University of Rochester.

**Elizabeth Fowler, J.D.**  
**Vice President, Global Health Policy**  
**Johnson & Johnson**

Elizabeth Fowler is Vice President, Global Health Policy, in the Government Affairs & Policy group at Johnson & Johnson. Liz joins Johnson & Johnson from the White House, where she served as Special Assistant to the President for Healthcare and Economic Policy at the National Economic Council. She joined NEC after serving as Deputy Director for Policy of the Center for Consumer Information and Insurance Oversight (OCIO) at the U.S. Department of Health and Human Services, the new agency tasked with implementing the insurance market reforms included in the Affordable Care Act (ACA). During the health reform debate, Liz served as Chief Health Counsel and Senior Counsel to the Chair to Senate Finance Committee Chairman, Senator Max Baucus (D-MT), where she played a critical role in developing the Senate version of health reform. In a previous stint with the Finance Committee, she also played a key role in the 2003 Medicare Prescription Drug, Improvement and Modernization Act (MMA). Liz has more than 20 years of experience in health services research and health policy. She served as vice president of public policy and external affairs for WellPoint, Inc. and as an attorney with the Washington law firm Hogan & Hartson. She also spent nearly five years as a health services researcher with HealthSystem Minnesota. Liz has a B.A. from the University of Pennsylvania, a Ph.D. from the Johns Hopkins School of Public Health, where her research focused on risk adjustment, and a law degree (J.D.) from the University of Minnesota. She is admitted to the bar in Maryland and the District of Columbia.

**Richard Foster, F.S.A., M.A.A.A.**  
**Chief Actuary, Retired**  
**Centers for Medicare and Medicaid Services**

Mr. Foster retired in February 2013 after serving as Chief Actuary for the Centers for Medicare & Medicaid Services since 1995. As director of the Office of the Actuary, he was responsible for all actuarial and other financial analyses for the Medicare and Medicaid programs. This work involved both the

evaluation of the financial status of the programs under current law and the estimation of the financial effects of legislative proposals. In addition, Mr. Foster oversaw the preparation of the widely used national health expenditure account data and projections, the estimation of the financial effects of national health reform proposals, the determination of the hospital input price index, Medicare Economic Index, and other price indexes used to update Medicare payments to providers, the calculation of the Medicare Advantage payment benchmarks for private health plans that contract with Medicare, and the review of the actuarial bid submissions for all Medicare Advantage and Part D plans.

Prior to 1995, Mr. Foster served as Deputy Chief Actuary for the Social Security Administration for 13 years. He is a Fellow of the Society of Actuaries (1980) and a member of the American Academy of Actuaries, American Statistical Association, American Economic Association, and National Academy of Social Insurance. He has written numerous articles and reports on Medicare and Social Security issues, including "Level of OASDI Trust Fund Assets Needed To Compensate for Adverse Contingencies" in *Transactions of the Society of Actuaries* (1993), "A Stochastic Evaluation of the Short Range Economic Assumptions in the 1994 OASDI Trustees Report," and "Trends in Medicare Expenditures and Financial Status, 1966-2000" and "Medicare Financial Status, Budget Impact, and Sustainability: Which Concept is Which?" in the *Health Care Financing Review*. Mr. Foster has testified before Congress on numerous occasions and has made more than 200 other presentations on Medicare, Medicaid, national health insurance, and Social Security issues.

Mr. Foster received an M.S. in applied mathematics from the University of Maryland, Baltimore County, and a B.A. in mathematics from the College of Wooster. He has received a number of awards, including the UMBC Outstanding Alumnus of the Year in 1997, the Presidential Meritorious Executive Award in 1998 from President Clinton, CMS Administrator's Achievement Awards in 1999, 2003, and 2010, the Presidential Distinguished Executive Award in 2001 from President Bush, the College of Wooster Distinguished Alumni Award in 2006, the Robert J. Myers Public Service Award from the American Academy of Actuaries in 2006, the Wynn Kent Public Communication Award in 2011, and the Society of Actuaries' President's Award in 2011. In 2007 through 2012, the readers of *Modern Healthcare* have voted Mr. Foster one of the 100 most influential persons in health care in the U.S.

**Mark Miller, Ph.D.**  
**Executive Director**  
**Medicare Payment Advisory Commission**

Mark Miller, Ph.D. is the Executive Director of the Medicare Payment Advisory Commission (MedPAC), a nonpartisan federal agency that advises the U.S. Congress on Medicare payment, quality, and access issues. Dr. Miller has more than 20 years of health policy experience and has held several policy, research, and management positions in health care, including Assistant Director of Health and Human Resources

(HHR) at the Congressional Budget Office; Deputy Director of Health Plans at the Centers for Medicare and Medicaid Services, Health Financing Branch Chief at the Office of Management and Budget, and Senior Research Associate at the Urban Institute. He earned a Ph.D. in public policy analysis from the State University of New York at Binghamton.

**Stuart Butler, Ph.D.**  
**Distinguished Fellow and Director,**  
**Center for Policy Innovation**  
**The Heritage Foundation**

Stuart M. Butler is Director of the Center for Policy Innovation at The Heritage Foundation in Washington DC. The Center is Heritage's "think tank within a think tank" and focuses on developing new and breakthrough policy ideas. Prior to taking up this position in 2010 he served as Vice-President for Domestic and Economic Policy Studies, where he planned and oversaw the Foundation's research and publications on all domestic issues. He is an expert on health, welfare and Social Security policy. He is an Adjunct Professor at Georgetown University Graduate School and in 2002 he was a Fellow at Harvard University's Institute of Politics. He is also a member of the editorial board of *Health Affairs*, serves on the panel of health advisers for the Congressional Budget Office, and is a member of the Board on Health Care Services of the Institute of Medicine.

Dr Butler has authored books and articles on a wide range of issues. Among these is *Enterprise Zones: Greenlining the Inner Cities* (Universe Books), and *Privatizing Federal Spending* (Universe). His book, *Out of the Poverty Trap* (Free Press), co-authored with Anna Kondratas, laid out a comprehensive conservative "war on poverty." *A National Health System for America* (Heritage), co-authored with Edmund Haislmaier, laid out a blueprint for a national health system based on free market principles.

Dr Butler has played a prominent role in the debate over federal spending, health care, economic mobility, and entitlement reform, arguing for solutions based on limited government and market competition. But he is also widely recognized as an individual who is willing to work with people across the ideological spectrum to find solutions to the nation's problems. He has written extensively on many issues and has testified frequently before Congress on a broad range of issues.

Stuart Butler was born in Shrewsbury, England, in 1947 and emigrated to the United States in 1975. He became an American citizen in 1995. He was educated at St. Andrews University in Scotland, where he received a Bachelor of Science degree in physics and mathematics in 1968, a master's degree in economics and history in 1971, and a Ph.D. in American economic history in 1978. He is married with two daughters, and resides in Washington DC.

**Karen Wolk Feinstein, Ph.D.**  
**President and Chief Executive Officer**  
**Jewish Healthcare Foundation**  
**Pittsburgh Regional Health Initiative**

Dr. Feinstein is President and Chief Executive Officer of the Jewish Healthcare Foundation (JHF) and its two supporting organizations, the Pittsburgh Regional Health Initiative (PRHI) and Health Careers Futures (HCF). Together they offer a unique alchemy of grant making, research, teaching, coaching, resource development, and project management. Appointed the Foundation's first CEO in 1990, she initially guided the Foundation to a focus on aging, women's health and underserved populations. The JHF won national awards for its work on childhood immunizations, breast cancer, and HIV/AIDS.

She has since made JHF and PRHI a leading voice in patient safety, healthcare quality and related workforce issues. When Dr. Feinstein founded PRHI, it was among the nation's first regional multi-stakeholder quality coalitions devoted simultaneously to advancing efficiency, best practices, and safety by applying industrial engineering principles. Dr. Feinstein also founded Health Careers Futures to assist the region's healthcare industry in attracting, preparing, and retaining employees, and was a leader in the formation of the Network for Regional Healthcare Improvement (NRHI), a national coalition of Regional Health Improvement Collaboratives.

Dr. Feinstein is regarded as a national leader in healthcare quality improvement and frequently presents at national and international conferences. She is the author of numerous regional and national publications on quality and safety. In a previous life, she was the editor of the *Urban & Social Change Review*, and she is the editor of a new book *Moving Beyond Repair: Perfecting Health Care*. Additionally, she has served on the faculties of Boston College, Carnegie Mellon University, and the University of Pittsburgh.

Dr. Feinstein has held executive professional and trustee posts at other nonprofits, including the United Way and the Allegheny Conference, and is a Past President of Grantmakers In Health and Grantmakers of Western Pa, and co-chair of the Pennsylvania Health Funders Collaborative. She serves on many nonprofit, governmental and for-profit boards, including NRHI, the Center for Innovation Advisory Committee at the National Board of Medical Examiners, the Board of Overseers at Brandeis University's Heller School, and on the Health Research Advisory Committee of the Pennsylvania Department of Health.

Dr. Feinstein earned her bachelor's degree at Brown University, her master's at Boston College, and her doctorate at Brandeis University.

**Kristine Martin Anderson, M.B.A.**  
**Senior Vice President**  
**Booz Allen Hamilton**

Kristine Martin Anderson is a Booz Allen Hamilton Senior Vice President aligned to the health care sector. She is recognized as a thought leader for her expertise in health information

technology, health information exchange and evaluating and improving clinical quality of care. She focuses on the use of HIT and incentives to transform performance measurement and improvement. Prior to joining Booz Allen, she was a founding employee at CareScience, a software solutions company that she helped to launch in 1992 and take public in 2000. CareScience launched the nation's first Web-based clinical decision support system for hospitals, and the nation's first HIE.

**Christine Cassel, M.D.**  
**President and CEO**  
**National Quality Forum**

Christine K. Cassel, MD, President and CEO of the American Board of Internal Medicine (ABIM) and the ABIM Foundation, is a leading expert in geriatric medicine, medical ethics and quality of care. Dr. Cassel will be stepping down at her position at ABIM to become President and CEO of the National Quality Forum in July 2013.

Dr. Cassel is one of 20 scientists chosen by President Obama to serve on the President's Council of Advisors on Science and Technology (PCAST), which advises the President in areas where an understanding of science, technology, and innovation is key to forming responsible and effective policy. She is the co-chair and physician leader of PCAST working groups that have made recommendations to the President on issues relating to health information technology and ways to promote scientific innovation in drug development and evaluation.

In addition to having chaired influential Institute of Medicine (IOM) reports on end-of-life care and public health, she served on the IOM's Comparative Effective Research Committee mandated by Congress to set priorities for the national CER effort (PCORI). *Modern Healthcare* has recognized Dr. Cassel among the 100 most influential people in health care, and among the 50 most influential physicians. An active scholar and lecturer, she is the author or co-author of 14 books and more than 200 journal articles on geriatric medicine, aging, bioethics and health policy. She edited four editions of *Geriatric Medicine*, a leading textbook in the field. Her most recent book is *Medicare Matters: What Geriatric Medicine Can Teach American Health Care*.

A national leader in efforts to inspire quality care, Dr. Cassel was a founding member of the Commonwealth Fund's Commission on a High Performance Health System, and served on the IOM committees that wrote the influential reports *To Err is Human* and *Crossing the Quality Chasm*. She was appointed by President Clinton to the President's Advisory Commission on Consumer Protection and Quality in the Health Care Industry in 1997.

Dr. Cassel is also respected as a scientific leader, having served on the Advisory Committee to the NIH Director, 1995 – 2002, and as President of the American Federation for Aging Research. She is an Adjunct Professor of Medicine and Senior Fellow in the Department of Medical Ethics and Health Policy at

the University of Pennsylvania School Of Medicine. Dr. Cassel's previous positions include dean of the School of Medicine and vice president for medical affairs at Oregon Health and Science University, chair of the Department of Geriatrics and Adult Development at Mount Sinai School of Medicine in New York, and chief of General Internal Medicine at the University of Chicago.

Dr. Cassel, board certified in internal medicine and geriatric medicine, is a former Chair of the ABIM Board of Directors, and is a former President of the American College of Physicians. Recipient of numerous international awards and honorary degrees, Dr. Cassel is an Honorary Fellow of the Royal Colleges of Medicine of the U.K. and Canada, the European Federation of Internal Medicine, and is a Master of the American College of Physicians.

**Susan DeVore**  
**President and CEO**  
**Premier healthcare alliance**

Susan DeVore is president and CEO of the Premier healthcare alliance, the nation's leading alliance of hospitals, health systems and other providers dedicated to improving healthcare performance. An alliance of more than 2,800 hospitals and health systems and more than 93,000 non-acute care sites. Premier uses the power of collaboration to lead the transformation to high-quality, cost-effective healthcare. Premier's membership includes more than 40 percent of all U.S. health systems.

With the ultimate goal of helping its members improve the health of their local communities, Premier builds, tests and scales models that improve quality, safety and cost of care. Through successful initiatives such as the Hospital Quality Incentive Demonstration™ with the Centers for Medicare & Medicaid Services, and the QUEST®: High Performing Hospitals collaborative, the alliance has driven improvements in evidence-based care and safety, as well as significant reductions in mortality, harm and cost. As the nation's largest group purchasing organization, Premier saved hospitals and non-acute care providers nearly \$5 billion

Premier is a leader in the accountable care movement, publishing first-of-its-kind research through the Commonwealth Fund on accountable care readiness and collaborating with hospitals nationwide to design an industry standard capabilities roadmap for designing, delivering and coordinating accountable care. In partnership with member hospitals and leading technology companies, Premier is co-developing a payor and provider data platform to enable health systems to make better decisions based on integrated cost and quality information across the continuum of care. Additionally, Premier's integrated data platform, PremierConnect™, allows health systems to access quality, safety, labor, supply chain, and population health analytic applications while also enabling collaboration and the exchange of best practices.

Under DeVore's leadership, Premier has built an industry-leading code of ethics, has been named six times as one of the World's Most Ethical Companies by Ethisphere, won the Malcolm Baldrige National Quality Award, has been named to InformationWeek's 500 top technology innovators in the nation three years running, and recently won IBM's CTO Innovation award for advanced analytics in healthcare.

DeVore is an industry-leading thinker who was named to Modern Healthcare's 100 Most Influential People in Healthcare and Top 25 Women in Healthcare lists. She is on the boards of the Healthcare Leadership Council, the Coalition to Protect America's Healthcare, the National Center for Healthcare Leadership, and the Medicare Rights Center. She also serves as a member of the Institute of Medicine's Roundtable on Value & Science Driven Health Care.

**Karen Davis, Ph.D.**  
**Eugene and Mildred Lipitz Professor**  
**Johns Hopkins Bloomberg School of Public Health**

Dr. Davis is currently the Eugene and Mildred Lipitz Professor in the Department of Health Policy and Management and Director of the Roger C. Lipitz Center for Integrated Health Care at the Bloomberg School of Public Health at Johns Hopkins University. The center strives to discover and disseminate practical, cost-effective approaches to providing comprehensive, coordinated, and compassionate health care to chronically ill people and their families.

Dr. Davis has served as President of The Commonwealth Fund, Chairman of the Department of Health Policy and Management at The Johns Hopkins Bloomberg School of Public Health, and Deputy Assistant Secretary for Health Policy in the Department of Health and Human Services.

In addition, she was a senior fellow at the Brookings Institution in Washington, D.C., a visiting lecturer at Harvard University and an assistant professor of economics at Rice University. She received her Ph.D. in economics from Rice University.

Dr. Davis also serves on the Board of Directors of the Geisinger Health System and Geisinger Health Plan and on the Board of Trustees of ProMedica Health System in Ohio. She is a member of the Kaiser Commission on Medicaid and the Uninsured and the American Academy of Arts and Sciences. She was elected to the Institute of Medicine in 1975, has served two terms on the IOM governing Council (1986-90 and 1997-2000), and is a member of the IOM Committee on Geographic Variation in Health Care Spending. She is also a former member of the Agency for Healthcare Quality and Research (AHRQ) National Advisory Council for Health Care Policy, Research and Evaluation, of the Panel of Health Advisers for the Congressional Budget Office, a past chairman of AcademyHealth from whom she received a Distinguished Investigator Award, recipient of the Baxter-Alliance Foundation Prize for Health Services Research, the Healthcare Financial Management Association Board of Directors Award, and an honorary fellow of the American College of Healthcare Executives.

**Bernadette Loftus, M.D.**  
**Associate Executive Director**  
**The Permanente Medical Group**

Bernadette C. Loftus, M.D., has been with The Permanente Medical Group (TPMG) since 1991. She has held a number of roles in TPMG in her two-decade career, including TPMG Board member and Assistant Secretary of the Board; Physician-in-Chief of the Santa Clara Medical Center; and Assistant Chief, Department of Otolaryngology/Head & Neck Surgery. She is currently Associate Executive Director, and the executive in charge of the Mid Atlantic Permanente Medical Group, acquired by TPMG in 2008. In this role, she partners with the President of the Kaiser Foundation Health Plan of the Mid-Atlantic States, which cares for approximately 500,000 members in Washington D.C, Maryland and Virginia. Dr. Loftus has hired more than 350 Mid Atlantic Permanente physicians in less than four years, and has led significant improvements in HEDIS and CAHPS quality and service measures. For 2012, Kaiser Permanente of the Mid-Atlantic States ranked #1 in the country on four HEDIS® (the Healthcare Effectiveness Data and Information Set) measures of clinical excellence: Breast Cancer Screening, Avoidance of Antibiotic Treatment in Adults With Acute Bronchitis, Childhood Immunization Hepatitis A, and Comprehensive Diabetes Care: Nephropathy Screening. In 2012, Kaiser Permanente Mid-Atlantic States was ranked #1 by the National Committee for Quality Assurance (NCQA) in Maryland, DC, and Virginia, and was the #15 plan in the nation. For the fifth consecutive year, J.D. Power and Associates ranks Kaiser Permanente of the Mid-Atlantic States highest in member satisfaction in the Mid Atlantic geography.

Dr. Loftus currently serves on the Board of Directors of the American Medical Group Association. She is a Commissioner on the State of Maryland's Health Services Cost Review Commission. She is also on the Board of Directors for The JW House Foundation in California; and, until 2011, was a member of the Research Advisory Board of the American Academy of Otolaryngology, Alexandria, Virginia. She is often invited to be a guest speaker on a variety of health care topics for such entities as the Wharton School of Business of the University of Pennsylvania; the AMGA Annual Conference; the National Health Service of the United Kingdom; and The Commonwealth Fund. Her broader health care interests lie in technology-enabled population care management; leadership for rapid performance improvement; and using data and transparency to drive performance.

A member of Alpha Omega Alpha Honor Society, Dr. Loftus has received the 2003 Silicon Valley Business Woman the Year; the 2007 Woman of the Year, California State Senate District 13; and the Benjamin Corey Leadership Award presented by the Santa Clara County Medical Association in 2009.

After earning her B.A. and graduating with honors from the University of Pennsylvania, Dr. Loftus received her M.D. from Case Western Reserve University School of Medicine, Cleveland (with honors) and did preliminary general surgery residency at Albert Einstein Medical Center, Philadelphia, and

Otolaryngology/Head and Neck Surgery residency at Columbia University, New York, where she was also appointed Chief Resident in Head and Neck Surgery. Dr. Loftus is Board-certified in Otolaryngology/Head and Neck Surgery.

**Liora Bowers, M.B.A., M.P.H.**  
**Director of Health Policy and Practice**  
**Berkeley Forum, UC Berkeley School of Public Health**

Liora Bowers is the Director of Health Policy and Practice for the Berkeley Forum, a multi-stakeholder collaborative of CEOs of major health insurers, providers, and public sector leaders working to improve affordability and value in the California healthcare system. She is the co-lead author of the unprecedented Berkeley Forum report: "A New Vision for California's Healthcare System", released in February 2013.

Liora has policy, strategy and marketing consulting experience with various healthcare organizations, including the Clinton Health Access Initiative Drug Access Team, the California Center for Connected Health Policy, LifeLong Medical Care and TrustMD. Additionally, she worked on a high-impact health reform strategy project for a large hospital system while at Deloitte Consulting and led competitive intelligence efforts at Onyx Pharmaceuticals for the launch of a multiple myeloma drug. Liora began her career in Investment Banking, where she was heavily involved in over ten successful mergers & acquisitions, financings, and restructurings for a range of middle-market companies. Liora holds an MBA with honors from the Haas School of Business and an MPH from University of California, Berkeley. She graduated Phi Beta Kappa with a B.S. in International Economics from Georgetown University, where she played #1 singles on the women's Division I tennis team.

**Jay Crosson, M.D.**  
**Group Vice President,**  
**Professional Satisfaction: Care Delivery and Payment**  
**American Medical Association**

On July 1, 2012, Dr. Crosson assumed the position of Group Vice President-Physician Satisfaction: Care Delivery and Payment with the American Medical Association. Previously, he was the founding Executive Director of The Permanente Federation, the national organization of the Permanente Medical Groups, the physician component of Kaiser Permanente. He also served as a Senior Fellow in the Kaiser Permanente Institute for Health Policy, where in 2010, he co-authored a book entitled "*Partners in Health: How Physicians and Hospitals Can Be Accountable Together*".

Dr. Crosson is Past Chair of the Governing Board of the American Medical Group Association (AMGA). In 2002, Dr. Crosson founded and for ten years led the Council of Accountable Physician Practices (CAPP), an AMGA affiliate. He previously served for nine years on the California Medical Association Board of Trustees, and on the Congressional Medicare Payment Advisory Commission (MedPAC), from 2004-2010. He was appointed Vice-Chairman of MedPAC from

2009-2010. He is a graduate of the Kaiser Permanente Executive Program at Stanford Business School.

Dr. Crosson received an undergraduate degree in Political Science and, in 1970, a medical degree from Georgetown University. He completed a residency in Pediatrics at the New England Medical Center Hospitals and a fellowship in Infectious Diseases at the Johns Hopkins University Medical School. He is certified by the American Board of Pediatrics. He served as a physician in the U.S. Navy at the Bethesda National Naval Medical Center from 1973-75.

**Uwe Reinhardt, Ph.D.**  
**James Madison Professor of Political Economy**  
**Princeton University**

Uwe E. Reinhardt is the James Madison Professor of Political Economy and Professor of Economics, Princeton University, USA, where he teaches health economics, comparative health systems, general micro-economics and financial management. The bulk of his research has been focused on health economics and policy, both in the U.S. and abroad.

Recognized as one of the leading U.S. authorities on health care economics and health policy, Reinhardt serves, or has served, on a number of government care, number of commissions and advisory boards, among them the Physician Payment Review Commission (now part of Medicare Payment Advisory Commission, or Medpac), a commission established by the U.S. Congress to advise it on issues related to physician payment; the National Council on Health Care Technology of the U.S. Department of Health, Education and Welfare (now Department of Health and Human Services (DHHS)); the Special Advisory Board of the VA; the National Advisory Board of the Agency for Health Care Quality and Research, DHHS.

He is a member of the Institute of Medicine and served on its Governing Council in the 1980s. He is past president of the Association of Health Services Researchers (now Academy Health), and of the Foundation for Health Services Research. He is also past president of the International Health Economics Association on whose Executive Committee he still serves. He also is a Commissioner of the Kaiser Family Foundation Commission on Medicaid and the Uninsured. He has been a trustee of Duke University and also of the Duke University Health System, and has served or still serves as director of several health care-related corporations.

He is a trustee of the National Bureau of Economic Research (NBER), and also serves on the board of the National Institute of Health Care Management and is chairman of the coordinating committee of the Commonwealth Fund's International Program in Health Policy. He is a senior associate of the Judge Institute for Management of Cambridge University, UK. He served on the World Bank External Advisory Panel for Health, Population and Nutrition. In October 2006 Reinhardt was appointed by Governor John Corzine of New Jersey to chair the health reform commission for the state.

Reinhardt is or was a member of numerous editorial boards, among them the New England Journal of Medicine, the Journal of the American Medical Association, the Journal of Health Economics, Health Affairs, and the Milbank Memorial Quarterly.

His academic honors include the Governor's Gold Medal of the University of Saskatchewan in Canada, several honorary doctorates, the Federal Merit Cross bestowed by Germany's President and the William B. Graham Prize for Health Services Research, also known as the Baxter Prize.

**David Blumenthal, M.D., M.P.P.**  
**President**  
**The Commonwealth Fund**

David Blumenthal, M.D., M.P.P., is president of The Commonwealth Fund, a national philanthropy engaged in independent research on health and social policy issues.

Dr. Blumenthal is formerly the Samuel O. Thier Professor of Medicine at Harvard Medical School and Chief Health Information and Innovation Officer at Partners Healthcare System in Boston. He is also chairman of The Commonwealth Fund Commission on a High Performance Health System. From 2009 to 2011, he served as the National Coordinator for Health Information Technology, with the charge to build an interoperable, private, and secure nationwide health information system and to support the widespread, meaningful use of health IT. He succeeded in putting in place one of the largest publicly funded infrastructure investments the nation has ever made in such a short time period, in health care or any other field.

Previously, Dr. Blumenthal was a practicing primary care physician, director of the Institute for Health Policy, and professor of medicine and health policy at Massachusetts General Hospital/Partners Healthcare System and Harvard Medical School. He is the author of more than 250 books and scholarly publications, including most recently, *Heart of Power: Health and Politics in the Oval Office*. He is a member of the Institute of Medicine and a former board member and national correspondent for the *New England Journal of Medicine*. He has also served on the staff of the U.S. Senate Subcommittee on Health and Scientific Research; is the founding chairman of AcademyHealth, the national organization of health services researchers; and a trustee of the University of Pennsylvania Health System.

Dr. Blumenthal received his undergraduate, medical, and public policy degrees from Harvard University and completed his residency in internal medicine at Massachusetts General Hospital. With his colleagues from Harvard Medical School, he authored the seminal studies on the adoption and use of health information technology in the United States. He has held several leadership positions in medicine, government, and academia, including senior vice president at Boston's Brigham and Women's Hospital and executive director of the Center for Health Policy and Management and lecturer on public policy at the Kennedy School of Government. He served previously on the board of the University of Chicago Health System and is

recipient of the Distinguished Investigator Award from AcademyHealth, an Honorary Doctor of Humane Letters from Rush University and an Honorary Doctor of Science from the State University of New York Downstate.

**Len Nichols, Ph.D.**  
**Director, Center for Health Policy Research and Ethics**  
**College of Health and Human Services**  
**George Mason University**

Len Nichols became Director of the Center for Health Policy Research and Ethics (CHPRE) and a Professor of Health Policy at George Mason University on March 1, 2010. As he works to strengthen CHPRE's connections to national, state, and private sector conversations about ways to improve the performance, sustainability, and equity of the US health care system, he continues to bridge the worlds of health policy, health politics, health economics, health services research, and to help make sense of it all for policy makers, private sector leaders, other researchers, and journalists. Len's most recent prior position was Director of the Health Policy Program at the New America Foundation, where he contributed to the national health reform debate through testimony, briefings, writing, news commentary, and public speaking. He has been intimately involved in health reform debates, policy development, and communication for over 18 years, and is one of the few analysts in Washington that maintains the respect and engagement of elected officials from both sides of the aisle. In addition to testimony Len often is asked to provide technical expertise to members of Congress, governors, state legislators, and other policy officials around the country. He has consistently sought to add moral arguments to the technical health policy debate, and in so doing helps journalists and others remember why the issue is so important to our country. Because of his reputation as an unbiased and knowledgeable health reform analyst, he is frequently interviewed and quoted by major media outlets including the New York Times, Washington Post, Los Angeles Times, National Journal, the Wall Street Journal, Time and Newsweek magazines, National Public Radio, Lerher News Hour, the British Broadcasting Service, NBC Nightly News, ABC News Tonight, and CBS Evening News. As recent as February 2012, Len has testified before both the House Committee on Ways and Means as well as the Senate Budget Committee.

Len was recently selected to be an Innovation Advisor to the Center for Medicare and Medicaid Innovation and is an advisor to the Virginia Center for Health Innovation as well. He is the Principle Investigator of a 5 year evaluation of CareFirst's Patient Centered Medical Home/Total Care and Cost Improvement program. He has served as Vice President of the Center for Studying Health System Change, a Principal Research Associate at the Urban Institute and as the Senior Advisor for Health Policy at the Office of Management and Budget (OMB) in the Clinton Administration. Len was also a visiting Public Health Service Fellow at the Agency for Health Care Policy and Research during 1991-1992, and prior to that he was an Associate Professor and Economics Department Chair at Wellesley College, where he taught from 1980-1991.

**Anya Rader Wallack, Ph.D.**  
**Chair**  
**Green Mountain Care Board**

Anya Rader Wallack, Chair of the Green Mountain Care Board, has worked in health care policy and reform for the past two decades. In January 2011, Ms. Wallack joined Governor Shumlin as Special Assistant for Health Reform and was the chief architect of Act 48, the Governor's health reform plan. During the 1990's Ms. Wallack served as Governor Howard Dean's Deputy Chief of Staff and focused on health reform. Additionally, Ms. Wallack served on Hillary Clinton's Health Reform Task Force. Upon leaving the Dean administration, Ms. Wallack became the Executive Director of the Vermont Program for Quality in Health Care and a member of the Vermont Board of Medical Practice.

More recently, Ms. Wallack led the Massachusetts Medicaid Policy Institute and was also interim President of the Blue Cross Blue Shield of Massachusetts Foundation. She chaired the Massachusetts Health Care Quality and Cost Council's committee on cost containment, and served on the Rhode Island Health Reform Task Force. Ms. Wallack has been a consultant on state-based health reform to states, non-profits, foundations and health care providers for much of the past decade.

Ms. Wallack is a native Vermonter and graduate of the University of Vermont.

She holds a Ph.D. in Social Policy from Brandeis University and lives in Montpelier.

**Michael Bonetto, Ph.D., M.P.H., M.S.**  
**Health Policy Advisor to the Governor**  
**State of Oregon**

Mike Bonetto has a unique portfolio of health care policy and planning experience. He is currently the Health Policy Advisor to Governor Kitzhaber and has been the Vice President of Business and Community Development for St. Charles Health System; the Senior Vice President of Planning & Development for Clear Choice Health Plans; Director of the Oregon Health Policy Commission; Senior Policy Advisor to the Oregon Senate Republican Caucus; and Policy Analyst for the Oregon Insurance Pool Governing Board.

Mike received a Ph.D. in health policy, Master of Public Health from Oregon State University, and Master of Science from California State University, Fullerton, and a Bachelor of Arts from Occidental College.

Mike's current activities include: President and Co-Founder, HealthMatters of Central Oregon; Board Member, Deschutes County Public Health Advisory Board; Board Member, Oregon Health Policy Board; Board Member, Mosaic Medical (Federally Qualified Health Center in Central Oregon)



**Dan Crippen, Ph.D.**  
**Executive Director**  
**National Governors Association**

Dan Crippen serves as the executive director of the National Governors Association (NGA). As executive director, he works with governors to identify and prioritize the most pressing issues facing states and oversees the day-to-day operations of the association. Founded in 1908, NGA is the only bipartisan organization of the nation's governors. NGA promotes visionary state leadership, shares best practices and speaks with a unified voice on national policy.

Crippen brings a wealth of experience in state and federal budgets, health care and retirement issues. Prior to his work at NGA, Crippen served as the director of the Congressional Budget Office from 1999 to 2002, supporting the Congressional budget process and providing expert analysis to guide and inform economic decision making.

Since CBO, Crippen has worked in the private and nonprofit sectors primarily on health care – including Medicaid, health IT, and health care for elderly and complex patients.

In the early 1980s, during a time of great economic upheaval and uncertainty, Crippen served as the Chief Counsel and Economic Advisor for Senate Majority Leader Howard Baker. This position paved the way for his role as the Deputy Assistant to the President for Economic Policy and Assistant to the President for Domestic Policy under the Reagan administration, from 1987 to 1989.

Crippen is a member of the Board of Trustees for the Center for Health Care Strategies, a non-profit health policy center focusing on Medicaid; a member of the board of Father Martin's Ashley, a drug and alcohol rehab center; and a member of the CBO Economic Advisors. He has also served as senior advisor to the chairman of the Securities and Exchange Commission and as a member of the CEO Health Transformation Community, the NASA Aeronautics and Safety Advisory Panel and the Google Health Advisory Committee.

Crippen completed his undergraduate work at The University of South Dakota and earned a Ph.D. and a master's degree in public finance from The Ohio State University.

**Heather Howard, J.D.**  
**Director, State Quality and Value Strategies**  
**Princeton University**

Heather Howard is a lecturer in Public Affairs at Princeton University's Woodrow Wilson School of Public and International Affairs and director of two Robert Wood Johnson Foundation-funded programs: the State Health Reform Assistance Network provides technical assistance to states implementing the Affordable Care Act and State Quality and Value Strategies works with states to develop sustainable health care quality and value initiatives. She served as New Jersey's Commissioner of Health and Senior Services from 2008-2010, overseeing a

cabinet-level agency with a budget of \$3.5 billion and staff of 1,700 responsible for public health services, regulation of health care institutions, senior services, and health care policy and research. Previously, she served as Governor Corzine's Chief Policy Counsel, directing his policy agenda. She also has significant federal experience, having worked as Senator Corzine's Chief of Staff, as Associate Director of the White House Domestic Policy Council and as Senior Policy Advisor for First Lady Hillary Clinton, as an Honors Attorney in the U.S. Department of Justice's Antitrust Division Health Care Task Force, and for the U.S. House of Representatives.

Howard received her J.D. *cum laude* from New York University School of Law, serving a judicial clerkship with Judge Martha Craig Daughtrey of the U.S. Court of Appeals for the Sixth Circuit, and her B.A. *cum laude* from Duke University.

**Trish Riley, M.A.**  
**Visiting Fellow and Lecturer in State Health Policy**  
**George Washington University**

Trish Riley is a Senior Fellow and Adjunct Professor of Health Policy at the Muskie School of Public Service, University of Southern Maine. She has served as a Lecturer in State Health Policy at George Washington University, where she previously served as a Distinguished Fellow. She served as Director of Governor Baldacci's Office of Health Policy and Finance, from 2003 – 2011, leading the effort to develop a comprehensive, coordinated health system in Maine and to assure affordable health insurance for all Maine citizens. She was the principal architect of Dirigo Health Reform and served as the state's liaison to the federal government and Congress, particularly during deliberations around national health reform. She chaired the Governor's Steering Committee to develop a plan to implement the Affordable Care Act in Maine

Riley previously served as Executive Director of the National Academy for State Health Policy and President of its Corporate Board from 1989-2003. There she built a major national organization, regularly called upon by policy officials and the press. She has also held appointive positions under four Maine governors, including directing the aging office, Medicaid and state health agencies, including health planning and licensing programs.

Riley has published and presented widely about state health reform. She serves as a member of the Kaiser Commission on Medicaid and the Uninsured, the Medicaid and CHIP Payment and Access Commission and was a member of the Institute of Medicine's Subcommittee on Creating an External Environment for Quality. She also previously served as a member of the Board of Directors of the National Committee on Quality Assurance. Riley holds a B.S. & M.S. from the University of Maine

**Greg Moody**  
**Director, Governor's Office of Health Transformation**  
**State of Ohio**

Governor John R. Kasich appointed Greg Moody in January 2011 to lead the Office of Health Transformation. OHT is responsible for advancing Governor Kasich's Medicaid modernization and cost-containment priorities, engaging private sector partners to improve overall health system performance, and recommending a permanent health and human services structure for Ohio.

Greg began his public service career as a budget associate for the U.S. House Budget Committee in Washington D.C. The Budget Chairman at the time, Rep. John Kasich, asked Greg to study the impact of Medicaid on federal spending – an assignment that set the course for his public policy career.

Prior to joining the Kasich Administration, Greg was a senior consultant at Health Management Associates, a national research and consulting firm that specializes in complex health care program and policy issues. He worked with clients to improve Medicaid system performance, and wrote extensively about state health system innovations for the Commonwealth Fund, National Governor's Association, and other foundations.

Greg's Ohio experience includes serving as Interim Director of the Ohio Department of Job and Family Services (2001), Executive Assistant for Health and Human Services for Governor Bob Taft (1999-2004), and Chief of Staff to the Dean at the OSU College of Medicine (1997-1999).

Greg has a Masters in Philosophy from George Washington University and Bachelors in Economics from Miami University.

**David Sundwall, M.D.**  
**Professor of Public Health**  
**University of Utah School of Medicine**

David Sundwall, MD, is a Professor of Public Health [clinical] at the University of Utah - School of Medicine, Division of Public Health, where he has been a faculty member since 1978 (albeit with a very long leave of absence in Washington DC, from 1981-2005). He served as Executive Director of the Utah Department of Health and Commissioner of Health for the State of Utah, from 2005 through 2010. He currently serves on numerous government and community boards and advisory groups including Chair of the Utah State Controlled Substance Advisory Committee and as Vice Chair of the federal Medicaid and CHIP Payment and Access Commission [MACPAC] in Washington D.C.

Dr. Sundwall was President of the Association of State and Territorial Health Officials (ASTHO) from 2007-8. He has chaired or served on several committees of the Institute of Medicine (IOM) – currently on the Standing Committee on Health Threats Resilience, and on the Committee on Department of Homeland Security Occupational Health and Operational Medicine Infrastructure.

Prior to returning to Utah in 2005, he was President of the American Clinical Laboratory Association (ACLA) and prior to that was Vice President and Medical Director of American Healthcare Systems (AmHS). Dr. Sundwall's federal government experience includes serving as Administrator of the Health Resources and Services Administration (HRSA), Assistant Surgeon General in the Commissioned Corps of the U.S. Public Health Service, and Director of the Health and Human Resources Staff of the Senate Labor and Human Resources Committee. He received his medical degree from the University of Utah - School of Medicine, and completed residency in the Harvard Family Medicine Program. He is a licensed physician, board certified in Internal Medicine and Family Practice, and provides primary care in a public health clinic two-half days each week.

**Susan Dentzer**  
**Senior Policy Adviser**  
**Robert Wood Johnson Foundation**

Susan Dentzer is Senior Policy Adviser at the Robert Wood Johnson Foundation, the nation's largest philanthropy focused on health and health care, and an on-air analyst on health issues with the PBS *NewsHour*. She served from 2008 – 2013 as the editor-in-chief of *Health Affairs*, the nation's leading journal of health policy. She also previously led the *NewsHour*'s health unit, reporting extensively on-air about health care reform debates. She is an elected member of the Institute of medicine and the Council on Foreign Relations; a fellow of the National Academy of Social Insurance; a fellow of the Hastings Center; and a member of the Kaiser Commission on Medicaid and the Uninsured. Ms. Dentzer graduated from Dartmouth, is a trustee emerita of the college, and chaired the Dartmouth Board of Trustees from 2001 to 2004. She currently serves as a member of the Board of Overseers of Dartmouth Medical School and is an Overseer of the International Rescue Committee, a leading humanitarian organization. She is also on the board of directors of Research!America, an alliance working to make research to improve health a high priority, and is a public member of the Board of Directors of the American Board of Medical Specialties.

**Jon Kingsdale, Ph.D.**  
**Managing Director**  
**Wakely Consulting Group**

Jon Kingsdale is a Managing Director of the Wakely Consulting Group. He has consulted to CMS and over a dozen states, on implementation of PPACA generally, and American Health Benefit Exchanges in particular.

Jon was the founding Executive Director of the Health Connector, established under Massachusetts' landmark health reform legislation. Prior to that, Jon worked in health insurance, the Harvard School of Public Health, and Forbes Magazine.

**Sandy Praeger**  
**Insurance Commissioner, State of Kansas**  
**Chair of NAIC Health and Managed Care Committee**

Commissioner Sandy Praeger was elected Kansas' 24<sup>th</sup> Commissioner of Insurance in 2002 and began serving on Jan. 13, 2003. She was re-elected in 2006 and again in 2010. Commissioner Praeger is responsible for regulating all insurance sold in Kansas and overseeing the nearly 1,700 insurance companies and 101,000 agents licensed to do business in the state.

Commissioner Praeger serves as Chair of the Health Insurance and Managed Care Committee for the National Association of Insurance Commissioners and NAIC past president. She is frequently called upon by media and called to testify before Congress on health reform.

She is a two-time recipient of the prestigious Dr. Nathan B. Davis Award, bestowed annually by the American Medical Association to individuals who have made a significant contribution to the public health through elected and career government service.

Commissioner Praeger is a graduate of the University of Kansas and lives in Lawrence, Ks., with her husband, Dr. Mark Praeger. They have two married children and three grandchildren.

**David Abernethy**  
**Senior Vice President, Government Relations**  
**Emblem Health**

David S. Abernethy is Senior Vice President, Government Relations, of EmblemHealth, the parent company of HIP Health Plan of New York, Group Health Incorporated, and ConnectiCare. He is responsible for all issues relating to Federal and State government relations for the health plans and for directing the company's Washington office. He has been with EmblemHealth and with HIP in various executive positions since January 1996.

Prior to joining EmblemHealth Mr. Abernethy worked from 1987 to 1996 for the Committee on Ways and Means of the U.S. House of Representatives in a variety of positions including Staff Director of the Subcommittee on Health. As such he was the Committee's principal staff person for Medicare and for health reform. He was particularly involved in the design of legislation concerning comprehensive health insurance, hospital payment policy, managed care, tax treatment of health care organizations, reorganization of rural health care and related topics.

Prior to joining the Committee on Ways and Means, Mr. Abernethy was Deputy Commissioner of Health for Planning, Policy, and Resource Development for the New York State Department of Health. In that capacity from 1982 through 1987, he directed the Department's planning and policy development division, developing a range of initiatives affecting long-term care financing, hospital reimbursement and capital investment,

ambulatory surgery, primary care in underserved areas, maternal and child health, and preventive health services in the State of New York. Mr. Abernethy directed the State's health planning and development activities and coordinated the Department's federal affairs.

Mr. Abernethy is the author with David A. Pearson of Regulating Hospital Costs: The Development of Public Policy as well as a number of articles on health policy. He is the former President of the American Health Planning Association (AHPA) and a recipient of the Richard H. Schlesinger Achievement Award given by AHPA and the American Public Health Association (APHA). He is formerly a member of the Governing Council of APHA. He has held teaching positions in health policy at the School of Hygiene and Public Health of the Johns Hopkins University and the School of Public Health of the University of North Carolina at Chapel Hill.

Mr. Abernethy has also worked for the Subcommittee on Health and the Environment of the House Committee on Commerce (1977-1980) and as the Administrator of the Haight-Ashbury Free Medical Clinic in San Francisco (1974-1976). He holds a Master's degree in Public Health (Health Services Administration) from Yale University and a Bachelor of Arts degree from Claremont Men's College, cum laude in History.

Mr. Abernethy is married to Elizabeth Parker Lewis and has two children, Janie and Thomas.