

Recommended Electives by Focus Area

Management

Course	Instructor	Full Semester/Module
Fall Semester		
HS253b: Leadership and Organizational Behavior*	J. Chilingirian	Full
HS254a: Human Resource Management*	J. Gittell	Full
HS257b: Conflict Resolution by Negotiation	J. Prottas	Full
HS272: Responsible Leadership	TBD	Full
HS 518a: Management of Health Care Organizations*	J. Chilingirian	Full
HS 526: Organizational Theory and Behavior*	J. Chilingirian, J. Gittell	Full
HS225a: Fundraising and Development*	D. Whalen	Full
Spring Semester		
HS248b: Financial Management*	T. McLaughlin	Full
HS252b: Strategic Management*	C. Carlson	Full
HS258a: Operations Management *	J. Cutcher-Gershenfeld	Full
HS505f: Quality and Performance Measurement in Health Care	D. Garnick	Module 1

*MBA course: Need permission of the professor and/or the MBA Program Director to register for this course. It is not always possible to sign up for these courses; it is dependent on the number of students from the MBA program in the course.

Recommended Electives by Focus Area

Health Systems

Course	Instructor	Full Semester/Module
Fall Semester		
327f: Using Health Information for Health System Improvement	T. Lippeveld and D. Rogers	Module 2
Spring Semester		
HS 296f: Current Issues in Healthcare Management	G. Gaumer	Module 1
HS 520a: Payment and Financing of Health Care	M. Stewart	Full

Coexistence & Conflict Resolution

Course	Instructor	Full Semester/Module
Fall Semester		
HS 244a: Responsible Negotiation	A. Lempereur	Full
Spring Semester		
HS 257f: International Humanitarian Law, Policy and Practice	T. Johnson	Module 1
HS276f: Humanitarian Negotiation	A. Lempereur	Module 2
HS 303f: Disaster Management and Capacity Building	A.L. Nahikian	Module 2

Monitoring and Evaluation (M&E)

Course	Instructor	Full Semester/Module
Fall Semester		
HS277f: Planning and Implementation	J. Ellsworth	Module 1
Spring Semester		
HS 278f: Monitoring and Evaluation	C. Miller	Module 1
HS 315f: Advanced Monitoring & Evaluation – Issues in Practice **	R. Godoy	Module 2
HS 337f: Advanced Planning & Implementation†	M. Howard	TBD

**In order to enroll in Advanced Monitor and Evaluation and Advanced Planning and Implementation students must take the introductory course (HS 279a and HS 278f respectively) or get permission from the instructor

Policy

Course	Instructor	Full Semester/Module
Spring Semester		
HS 426f: Advanced Techniques of Cost-Effectiveness and Cost-Benefit Analysis	W. Zeng	Module 2
HS 507f: State Health Policy	B. Rosman	TBD
HS 532b: Social Policy Analysis: Technique and Application	M. Doonan	Full
HS 527a: Race, Ethnicity and Gender in Public Policy	TBD	Full

Recommended Electives by Focus Area

Public Health and Development

Course	Instructor	Full Semester/Module
Fall Semester		
HS 282f: Environmental Impact Assessment	E. Olson	Module 1
HS 586a: Issues in Substance Abuse Treatment	C. Horgan	Full
Spring Semester		
HS 304f: Reproductive and Sexual Health and Development	S. Cahill	Module 2
HS 503f: Global Mental Health: Policy, Programs and Country Plans	M. Larson	Module 2

Research

Course	Instructor	Full Semester/Module
Fall Semester		
HS 326f: Introduction to STATA Programming and Data Management	S. Lee	Module 1
Spring Semester		
HS 297b: Introduction to GIS	R. Lakshmikanthan	Module 1
HS 263b: Applied GIS	R. Lakshmikanthan	Module 2
HS 405a: Applied Econometrics	S. Fournier	Full
HS 407b: Survey Research Methods	L. Saxe	Full